

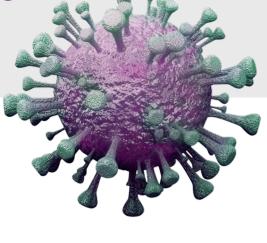
PART II | APRIL 2, 2020

Financial Projections to Support Business Decisions

> PROGRESSIVE SURGICAL SOLUTIONS A DIVISION OF BSM CONSULTING



OUTPATIENT OPHTHALMIC SURGERY SOCIETY Belong Today, Shape Tomorrow*









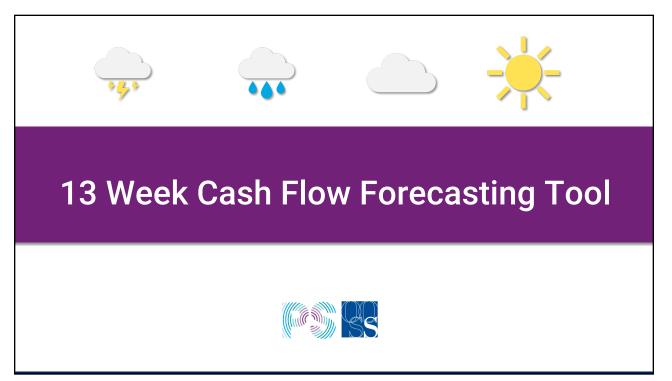
Handouts

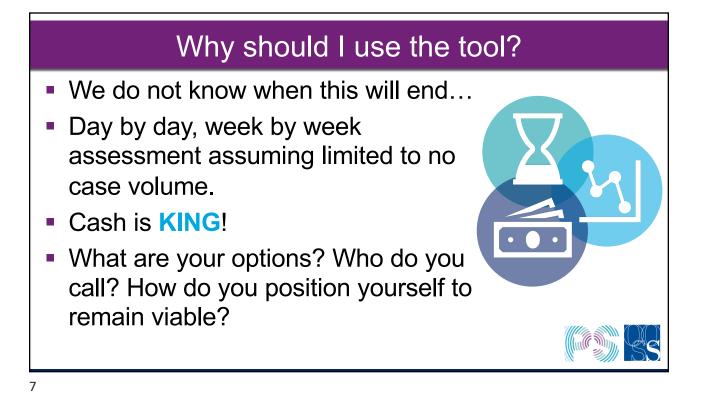
- CARES Act Fact Sheet
- Small Business Owners Guide to CARES Act
- CMS APP Fact Sheet
- PPP Fact Sheet
- PPP Sample Application Form (this may change)
- Excel Tool | 13 Week Cash Flow Forecast

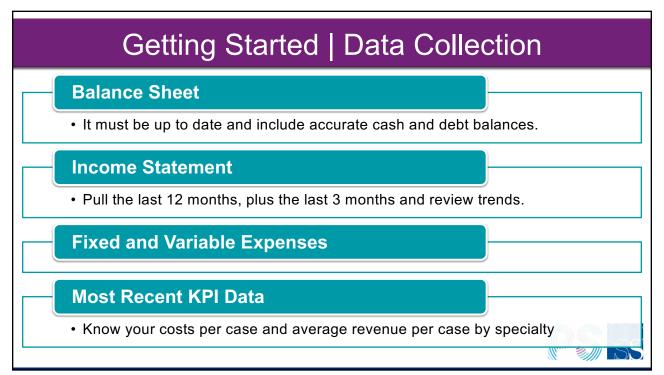


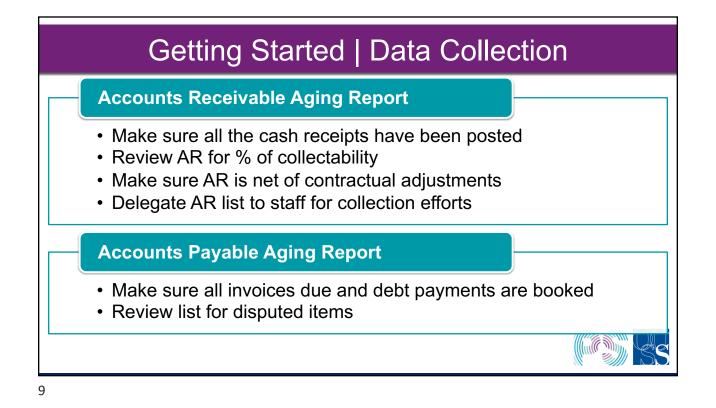
PPP SAMPLE	Paycheck Protection Program CMII Cannot No. 1345. Expension Date: 96/30202 Non-Profit Vet Org Tribia Ind. Cont. Self Employed Bainees Izgal Name Businees Primary Address Businees Primary Address Businees Primary Address Primary Cannot Family Cannot Primary Cannot Family Cannot
Application Form	Average Monthly Payroll: \$ X 2.5 equals Loan Amount: \$ Number of Jobs: Puppose of the Ioan (select more than one): [] Payroll: [] Rent / Mortgage Interest: [] Ultrice:
Form	

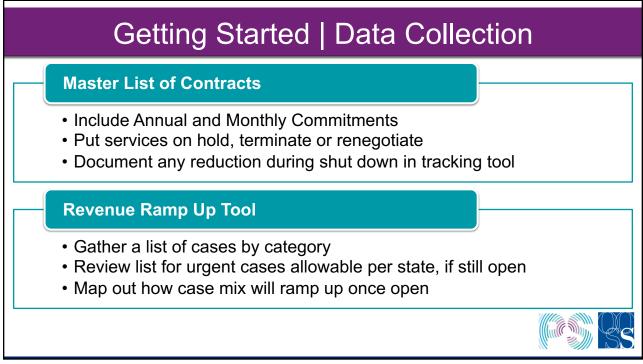


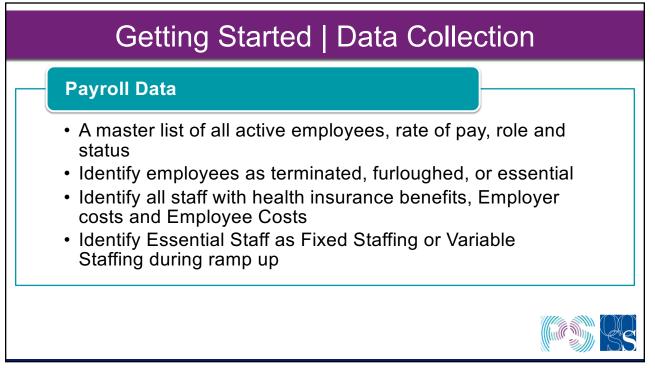


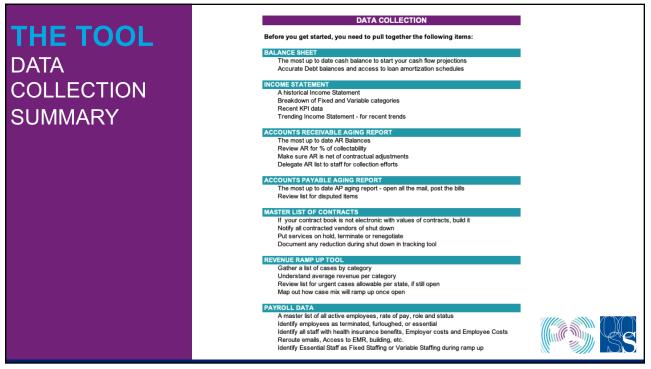




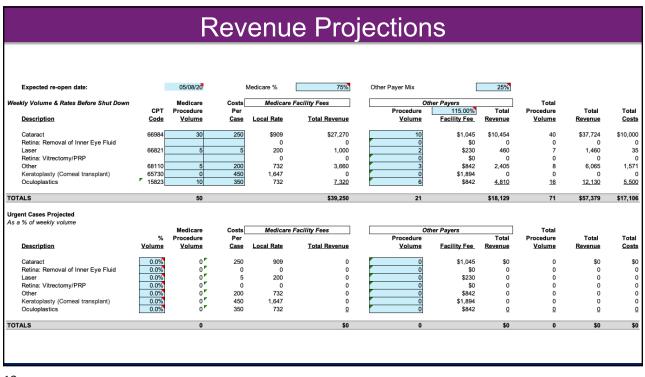








4/2/20



			Reve	enue	e Proj	ectio	ns				
Expected re-open date:		05/08		dicare %	75%	Other Payer Mix		25%			
Weekly Volume & Rates Before Shut Down Description Cataract Retina: Removal of Inner Eye Fluid Laser Retina: Vitrectomy/PRP	CPT <u>Code</u> 66984 66821	Medic Proced <u>Volt</u>				Shut Down	CPT <u>Code</u>	Medicare Procedure <u>Volume</u>	F	osts ^c Per ^{sto} ase	Total Costs 0,000 0 35 0
Other Keratoplasty (Corneal transplant) Oculoplastics TOTALS Urgent Cases Projected	68110 65730 7 15823		Laser		l of Inner Ey	e Fluid	66984 66821	30 5		250	1,571 0 <u>5,500</u> 7,106
As a % of weekly volume <u>Description</u> Cataract Retina: Removal of Inner Eye Fluid	% Volume	Medio Proceo <u>Volu</u>	Other Kerato		orneal transp	lant)	68110 65730 15823	5 0 10			Total <u>Costs</u> \$0
Laser Retina: Vitrectomy/PRP Other Keratoplasty (Corneal transplant) Oculoplastics	0.0% 0.0% 0.0% 0.0%		0 F 5 0 F 0 0 F 200 0 F 450 0 F 350	200 0 732 1,647 732			\$842	0 0	0 0 0 0 <u>0</u>	0 0 0 0 0 0	
TOTALS			0		\$0	0		\$0	0	\$0	\$0

		Revenue I	^{>} roj	jections	5				
Expected re-open date:		05/08/20 Medicare %	75%	Other Payer Mix	1	25%			
Weekly Volume & Rates Before Shut Down Description	CPT <u>Code</u>	Urgent Cases Projected As a % of weekly volume			ayers 115.00% acility Fee	Total Revenue	Total Procedure <u>Volume</u>	Total <u>Revenue</u>	Total <u>Costs</u>
Cataract Retina: Removal of Inner Eye Fluid Laser Retina: Vitrectomy/PRP Other Keratoplasty (Corneal transplant) Oculoplastics	66984 66821 68110 65730 15823	<u>Description</u> Cataract		% <u>Volume</u> 0.0%	\$1,045 \$0 \$230 \$842 \$1,894 \$842	\$10,454 0 460 0 2,405 0 <u>4,810</u>	40 0 7 0 8 0 <u>16</u>	\$37,724 0 1,460 6,065 0 <u>12,130</u>	\$10,000 0 35 0 1,571 0 <u>5,500</u>
TOTALS Urgent Cases Projected As a % of weekly volume		Retina: Removal of Inner Eye Laser Retina: Vitrectomy/PRP Other	e Fluid	0.0% 0.0% 0.0%	Payers	\$18,129 Total	71 Total Procedure	\$57,379	\$17,106
Description Cataract Retina: Removal of Inner Eye Fluid Laser	Volume 0.0% 0.0%	Keratoplasty (Corneal transp Oculoplastics	lant)	0.0%	acility Fee \$1,045 \$0 \$230	Revenue \$0 0	Volume 0 0	Total <u>Revenue</u> \$0 0 0	Total <u>Costs</u> \$0 0 0
Retina: Vitrectomy/PRP Other Keratoplasty (Corneal transplant) Oculoplastics	0.0%	0 0 0 0 200 732 0 450 1,647 0 350 732	0 0 0		\$0 \$842 \$1,894 \$842		0 0 0 <u>0</u>	0 0 0 <u>0</u>	0 0 0 0
TOTALS		0	\$0	0		\$0	0	\$0	\$0

		Re	eveni	le C	ost	Sum	mar	.У		
	FN / Ref.	Actual WE 3/27	6 WE 5/8	7 WE 5/15	8 WE 5/22	9 WE 5/29	10 WE 6/5	11 WE 6/12	12 WE 6/19	13 WE 6/26
ASC facility income										
Urgent Case Volume	А		-	-	-	-	-	-	-	-
Urgent Case Income	А		-	-	-	-	-	-	-	-
Ramp up rate			10%	20%	60%	90%	110%	110%	110%	110%
Ramp up Case Volume	А		7	14	42	64	78	78	78	78
Ramp up Income	А	-	5,738	11,476	34,427	51,641	63,117	63,117	63,117	63,117
Total Income			5,738	11,476	34,427	51,641	63,117	63,117	63,117	63,117
	FN / Ref.	Actual WE 3/27	6 WE 5/8	7 WE 5/15	8 WE 5/22	9 WE 5/29	10 WE 6/5	11 WE 6/12	12 WE 6/19	13 WE 6/26
ASC Collections										
Urgent case collections	А		-	-	-	-	-	-	-	-
Ramp up case collections	Α	-	-	-	-	4,590	9,181	27,542	41,313	50,493
Total cash collections		-	-	-	-	4,590	9,181	27,542	41,313	50,493
	FN / Ref.	Actual WE 3/27	6 WE 5/8	7 WE 5/15	8 WE 5/22	9 WE 5/29	10 WE 6/5	11 WE 6/12	12 WE 6/19	13 WE 6/26
Variable Costs per case										
	А		-	-	-	-	-	-	-	-
Urgent Case Costs			1,711	3,421	10,264	15,396	18,817	18,817	18,817	18,817
Urgent Case Costs Ramp up Case Costs	А	-	1,7 11	0,421	,	,				

		Re	eveni	ue C	ost S	Sumr	mary	/			
		Actual	6	7	8	9	10	11	12	13	
F	REVEN	UE PROJE	ECTION, F	RAMP UP,	AND CO	STS PER	CASE SI	JMMAR	Y	WE 6/26	
ASC facility income	Non.										
Urgent Case Volume	A		-	-	-	-	-	-	-	-	
Urgent Case Income	A		-	-	-	-	-	-	-	-	
Ramp up rate			10%	20%	60%	90%	110%	110%	110%	110%	6
Romp up Case Volum	A		7	4.4	40	e A	70	70	70	70	
		Actual WE	6 WE	7 WE	8 WE	9 WE	10 WE	11 WE		I2 VE	13 WE
	FN /	3/27	5/8	5/15	5/22	5/29	6/5	6/12		/19	6/26
	Ref.	5/21	5/0	5/15	3/22	5/25	0,5	0/12			0/20
ASC facility income											
Urgent Case Volume	Α		-	-	-	-				-	-
Urgent Case Income	A		-	-	-	-				-	-
Ramp up rate			10%	20%	60%	90%	110	% 1	110%	110%	110
Ramp up Case Volume	Α		7	14	42	64	7	8	78	78	7
Ramp up Income	Α	-	5,738	11,476	34,427	51,641	63,11	7 63	,117	63,117	63,11
Total Income		-	5,738	11,476	34,427	51,641	63,11	7 63	,117	63,117	63,11
		WE	WE	WE	WE	WE	WE	WE	WE	WE	
	FN / Ref.		5/8	5/15	5/22	5/29	6/5	6/12	6/19	6/26	
Variable Costs per case	Ð										
Urgent Case Costs	A		-	-	-	-					
Ramp up Case Costs	A	-	1,711	3,421	10,264	15,396	18,817	18,817	18,817	18,817	7

			eveni								
_		Actual	6	7	8	9	10	11	12	13 WE	
			PRO	DJECTED		CTIONS				6/26	
ASC facility income											
Urgent Case Volume	A		-	-	-	-	-	-	-		
Urgent Case Income	A		-	-	-	-	-	-	-	-	
Ramp up rate			10%	20%	60%	90%	110%	110%	110%	110%	
Pamp un Caso Volum		Actual	6	7	8	9	⁷⁹ 10	79		12 79	13
		WE	WE	WE	WE	WE	WE	w	E	WE	WE
	FN/	3/27	5/8	5/15	5/22	5/29	6/5	6/	12	6/19	6/26
00 0 ll l'	Ref.										
SC Collections											
Urgent case collections	Α		-	-	-	-	-		-	-	
Ramp up case collections	A		-	-	-	4,590	9,18	81	27,542	41,313	50,4
otal cash collections		-	-	-	-	4,590	9,18	81	27,542	41,313	50,4
Namp up case collection	ль А			-	-	4,390	9,101	27,042	41,010	00,493	
Total cash collections		-	-	-	-	4,590	9,181	27,542	41,313	50,493	
rotar ouorr concertori			6	7	8	9	10	11	12	13	
		Actual		WE	WE	WE	WE	WE	WE	WE	
		Actual WE	WE	TTL.				6/12	6/19	6/26	
	FN	WE / 3/27	WE 5/8	5/15	5/22	5/29	6/5	0/12			
	Re	WE / 3/27			5/22	5/29	6/5	0/12			
<u>Variable Costs per case</u>	Re	WE / 3/27 f.			5/22	5/29	-	-	-	-	
	Re	WE / 3/27 f.	5/8	5/15						- 18,817	

					031 0	Sumr	i ai y				
		Actual	6	7	8	9	10	11	12	13 WE	
			URGENT /	AND RAN	IP UP CO	ST PER C	ASE			6/26	
ASC facility income	1101										
Urgent Case Volume	A		-	-	-	-	-	-	-	-	
Urgent Case Income	A		-	-	-	-	-	-	-	-	
Ramp up rate			10%	20%	60%	90%	110%	110%	110%	110%	
Ramp un Case Volum	FN /	Actual WE 3/27	6 WE 5/8	7 WE 5/15	8 WE 5/22	9 WE 5/29	10 WE 6/5	78 11 WE 6/12	78	12 WE 6/19	13 WE 6/26
	Ref.	3/2/	5/6	5/15	5/22	5/29	6/5	0/12		0/19	0/20
/ariable Costs per case											
Urgent Case Costs	A		-	-	-	-	-	-		-	-
Ramp up Case Costs	A	-	1,711	3,421	10,264	15,396	18,817	18,8	17	18,817	18,81
Total Costs		-	1,711	3,421	10,264	15,396	18,817	18,8	17	18,817	18,81
Total cash collections	2	-	-	-	-	4,590	9,181	27,542	41,313	50,493	
		Actual	6	7	8	9	10	11	12	13	
	FN	WE / 3/27	WE 5/8	WE 5/15	WE 5/22	WE 5/29			WE 6/19	WE 6/26	
Variable Costs per case											
Urgent Case Costs	A		-		-	-	-		-	-	
Ramp up Case Costs	A	-	1,711	3,421	10,264	15,396	18,817	18,817	18,817	18,817	
											1

Accounts Receivable Collection Projections

	FN / Ref.	Actual WE 3/27	1 WE 4/3	2 WE 4/10	3 WE 4/17	4 WE 4/24	5 WE 5/1	6 WE 5/8
AR Balance		239,318.44						
Aging Buckets	1		20%	20%	20%	20%	10%	0%
Current	2	181,283	36,257	36,257	36,257	36,257	18,128	
30		26,810	5,362	5,362	5,362	5,362	2,681	
60		10,694	2,139	2,139	2,139	2,139	1,069	
90		3,338	668	668	668	668	334	
120		2,368	474	474	474	474	237	
150		2,173	435	435	435	435	217	
180+ Credit Balances		12,652	2,530	2,530	2,530	2,530	1,265	
Other		-						
Total AR Collections	s	239,318	47,864	47,864	47,864	47,864	23,932	-

STEPS:

1. Row 12 - Enter the AR Balance before the week of shut down. Make sure this number is net of contractual allowance

2. Enter the Aging buckets by Grouping, assess the ability to collect 3. Row 13 - Enter the % of Each Bucket assumed to collect each week.

	V	<i>'endor</i>	Acco	ounts	Paya	ble		
	FN / Ref.	Actual WE 3/27	1 WE 4/3	2 WE 4/10	3 WE 4/17	4 WE 4/24	5 WE 5/1	6 WE 5/8
Supplier Cash Disbursements								
Alcon		90,881	4,901	-	-	53,751	32,229	-
Ambler Surgical		6,349	-	6,073	-	-	276	-
AMO Sales & Service Inc		230	-	-	-	-	230	-
Hyman Hayes Associates		-	-	-	-	-	-	-
Lenstec Inc.		(76)	-	-	-	(90)	14	-
Lex-Tech Surgical		33	19	-	-	-	14	-
McKesson		7,629	-	-	-	-	7,629	-
CPA		600	-	-	600	-	-	-
Moria		347	-	-	-	-	347	-
Sight Society		45,200	-	-	-	-	45,200	-
State Ophthalmic Inc.		404	-	-	-	-	404	-
Supplier Cash Disbursemen	ts	151.596	4.920	6.073	600	53,661	86,342	

STEPS:1. Export your AP Aging report from the financial System. Make sure all bills are entered.2. Age the payables out based on Due date (from financial system)3. Review Aging for disputed invoices, debt payments, etc

	taile	d En	nplo	vee	Da	ata
					[Retention
	Role	Cost Type	Status	Hrly Rate	Avg Hrs	Status
Employee 1	Nurse	Variable	Per Diem	34.00	10.00	Furlough
Employee 2	Nurse	Variable	Full Time	31.00	80.00	Active
Employee 3	DON	Fixed	Salary	40.87	80.00	Active
Employee 4	MA	Variable	Hourly	14.00	80.00	Furlough
Employee 5	ST	Variable	Per Diem	24.00	10.00	Furlough
Employee 6	Nurse	Variable	Hourly	31.00	80.00	Furlough
Employee 7	ST	Variable	Hourly	21.00	80.00	Furlough
Employee 8	Nurse	Variable	Per Diem	35.00	10.00	Furlough
Employee 9	во	Variable	Hourly	16.50	82.00	Furlough
Employee 10	MA	Variable	Per Diem	16.00	60.00	Furlough
Employee 11	Nurse	Variable	Per Diem	31.00	80.00	Furlough
Employee 12	Nurse	Variable	Per Diem	35.00	10.00	Furlough
Employee 13	MA	Variable	Per Diem	18.25	80.00	Furlough
Employee 14	MA	Variable	Per Diem	15.00	80.00	Furlough
Employee 15	BO	Variable	Full Time	20.50	80.00	Furlough
Employee 16	BOM	Fixed	Salary	32.21	80.00	Active
Employee 17	Nurse	Variable	Per Diem	34.00	32.00	Furlough
Employee 18	Nurse	Variable	Per Diem	30.00	15.00	Furlough
Total					1,029	

Deta	ailed	Emp	loyee	e Da	ta I	₋ayo	ff/Fu	Irlou	gh
] [Bi-Weekly I	ay Off or Furl	ough Costs				
	Retention		0.0939	0				Terminated	Building
	Status	Gross Wages	ER Payroll Tax	ER Match	ER Benefits	EE Benefits	Termination Costs	Access to EMR-EHR	Access Terminated
Employee 1	Furlough	340	32	-			372		
Employee 2	Active	2,480	233	-	312.00	(178.37)	2,847		
Employee 3	Active	3,270	307	-	312.00	(178.37)	3,710		
Employee 4	Furlough	1,120	105	-			1,225		
Employee 5	Furlough	240	23	-			263		
Employee 6	Furlough	2,480	233	-			2,713		
Employee 7	Furlough	1,680	158	-			1,838		
Employee 8	Furlough	350	33	-			383		
Employee 9	Furlough	1,353	127	-			1,480		
Employee 10	Furlough	960	90	-			1,050		
Employee 11	Furlough	2,480	233	-	312.00	(178.37)	2,847		
Employee 12	Furlough	350	33	-			383		
Employee 13	Furlough	1,460	137	-			1,597		
Employee 14	Furlough	1,200	113	-			1,313		
Employee 15	Furlough	1,640	154	-	312.00	(178.37)	1,928		
Employee 16	Active	2,577	242	-	726.92		3,546		
Employee 17	Furlough	1,088	102	-			1,190		
Employee 18	Furlough	450	42	-			492		
Total		25,517	2,396		1,974.92	(713.48)	29,175		

Detaile	d Em	np	oloye	e Da	ata 📘	Esse	ential	Stat
			o			ntial Staff ONL	Y	
	Retention			0.0939	0			Forecasted
	Status		Salaries and Wages	ER Payroll Tax	Employer Match	ER Benefits	EE Benefits	Weekly Payroll
Employee 1	Furlough			-	-	-		-
Employee 2	Active			-	-	156		156
Employee 3	Active		1,635	154	-	156	(89)	1,855
Employee 4	Furlough			-	-	-		-
Employee 5	Furlough			-	-	-		-
Employee 6	Furlough			-	-	-		-
Employee 7	Furlough			-	-	-		-
Employee 8	Furlough			-	-	-		-
Employee 9	Furlough			-	-	-		-
Employee 10	Furlough			-	-	-		-
Employee 11	Furlough			-	-	156		156
Employee 12	Furlough			-	-	-		-
Employee 13	Furlough			-	-	-		-
Employee 14	Furlough			-	-	-		-
Employee 15	Furlough			-	-	156		156
Employee 16	Active		1,288	121	-	363		1,773
Employee 17	Furlough			-	-	-		-
Employee 18	Furlough			-	-	-		-
Total			2,923	274		987		4,096

Detailed Er	nploy	/ee l	Data	Pay	yroll	Cost	t per Case
				Enter % of Taxes, Benefits	15%	10%	
		Cost Type	Retention Status	Annual Wages	Fixed Annual Wages	Variable Annual Wages	
	Employee 1	Variable	Furlough	17,680	-	19,448	
	Employee 2	Variable	Active	128,960	-	141,856	
	Employee 3	Fixed	Active	170,019	195,522	-	
	Employee 4	Variable	Furlough	58,240	-	64,064	
	Employee 5	Variable	Furlough	12,480	-	13,728	
	Employee 6	Variable	Furlough	128,960	-	141,856	
	Employee 7	Variable	Furlough	87,360	-	96,096	
	Employee 8	Variable	Furlough	18,200	-	20,020	
	Employee 9	Variable	Furlough	70,356	-	77,392	
	Employee 10	Variable	Furlough	49,920	-	54,912	
	Employee 11	Variable	Furlough	128,960	-	141,856	
	Employee 12	Variable	Furlough	18,200	-	20,020	
	Employee 13	Variable	Furlough	75,920	-	83,512	
	Employee 14	Variable	Furlough	62,400	-	68,640	
	Employee 15	Variable	Furlough	85,280	-	93,808	
	Employee 16	Fixed	Active	133,994	154,093	-	
	Employee 17	Variable	Furlough	56,576	-	62,234	
	Employee 18	Variable	Furlough	23,400	-	25,740	
	Total			1,326,907	349,615	1,125,184	
				Per Case	139.85	450.07	
				Annual Case Volu	me:	2,500.00	

	Fix	ked	Cos	st C	ont	rac	sts	
Contract Types	Vendor Name	Fixed Annual Contract Costs	Fixed Monthly Costs	Status	Reduced Monthly Costs	Date of Notice	Re-instate date	Notes
Pack or Per Use Contracts								
Cataract Pack Agreement	Alcon	-	-	Active	-			
Premium Lens Agreement	Alcon	-	-	Active	-			
Femto / LOI Agreement	Alcon	-	-	Active	-			
ORA Subscription Fees	Alcon	15,000	1,250	Active	938			Contract is based on volume
PM Service Contracts								
Femto	Alcon	14,781	1,232	On Hold	-			Vendor delayed 3 months
Microscope	Zeiss	10,351	863	Active				Will call for extension
Carestation	GE Healthcare	1,219	102	Active	76			
ORA		5,995	500	Active				
Centurion	Alcon	5,179	432	On Hold				Vendor delayed 3 months
Sterilizer		-		Active				
Other Equipment Repair	Zoetek	4.800	400	Active				
		.,						
Other Contracts								
Trash Pickup	County Waste		-	Terminated				
Bio-Hazardous Waste	Stericycle	4.903	409	Active				DON to call vendor
Fire Alarm	Otoricycle	-		Active				Doit to call vehicle
IT Services	Northeast Network	1,030	86	Active				
Janitorial Services	Janitronics	28,189	2.349	On Hold		03/26/20		Shut down
Linen	Century Linen	23,410	1,951	On Hold		03/26/20		Shut down
Medical Gas Pump	Century Entern	-	-	Active		03/20/20		Shardown
Medical Gases	Airgas	3,191	266	Active				
Patient Transportation		3,131	200	Adive	.55			
Pest Control	Orkin	1,166	97	Active	73			
Pharmacy Consultant	ASC Pharmacy	3,000	250	On Hold				Quarterly Only
Security System	Capital Security	1,711	143	Active				counterly only
Shredding Services	Supriar Occurry	342	29	Reduced				As needed
Water Softener				Active				
Landscaping		10,945	912	Active				
Chart Audits	GF	3,400	283	Reduced				Quarterly Only
onaicAddia	0i	0,400	200	Reduced	215			Quarterly Only
Leases & Other Obligations								
Leases & Other Obligations	HST Pathways	26,568	2,214	Active	1,661			BOM to put call out to Vendor
	no i Pathways	26,568						
Equipment Rental	Intuit	959	80 50	Active				BOM to put call out to Vendor
Accounting Software	Intuit	600	50	Active	38			
Total Contracted Services	1	166,739	13,895		6,272			1

Capital Expenditures (Urgent and Non-Urgent)

	FN / Ref.	Actual WE 3/27	1 WE 4/3	2 WE 4/10	3 WE 4/17	4 WE 4/24
Capital Expenditures by Project						
Project A		-	-	-	-	-
Project B		-	-	-	-	-
Project C		-	-	-	-	-
Project D		-	-	-	-	-
Project E		-	-	-	-	-
Capital Expenditures by Project		-	-	-	-	-

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				υ ε	serv	<i>'</i> ice	Sc	hec	dule)				
Starting week ending:	3/27/20													
F		1 WE 4/3	2 WE 4/10	3 WE 4/17	4 WE 4/24	5 WE 5/1	6 WE 5/8	7 WE 5/15	8 WE 5/22	9 WE 5/29	10 WE 6/5	11 WE 6/12	12 WE 6/19	13 WE 6/26
	ef.													
Loan Schedules Femto Loan	4.73	1.092	1.092	1.092	1.092	1.092	1.092	1.092	1.092	1.092	1.092	1.092	1.092	1.092
ORA Loan	2,25	,	520	520	520	520	520	520	520	520	520	520	520	520
Line of Credit	1.27		295	295	295	295	295	295	295	295	295	295	295	295
Equipment Loan	7,22		1,668	1,668	1,668	1,668	1,668	1,668	1,668	1,668	1,668	1,668	1,668	1,668
SCSA	6,66	1,538	1,538	1,538	1,538	1,538	1,538	1,538	1,538	1,538	1,538	1,538	1,538	1,538
Other Loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Schedules	22,15	5,112	5,112	5,112	5,112	5,112	5,112	5,112	5,112	5,112	5,112	5,112	5,112	5,112

Other Expenses

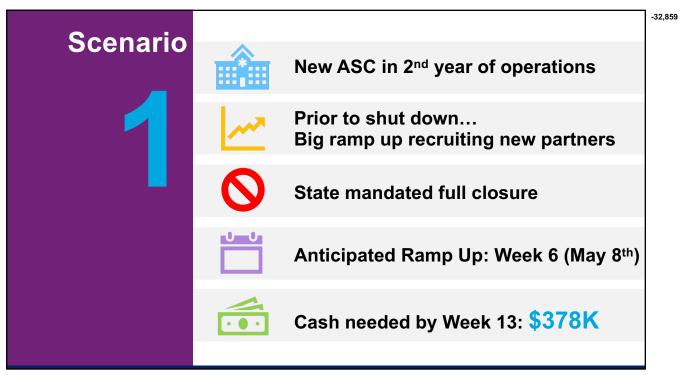
Starting week ending	FN / Ref.	Annual Average Costs	1 WE 4/3	2 WE 4/10	3 WE 4/17	4 WE 4/24	5 WE 5/1	6 WE 5/8	7 WE 5/15	8 WE 5/22	9 WE 5/29	10 WE 6/5	11 WE 6/12	12 WE 6/19	13 WE 6/26
Other Expenses															
HVAC		7,500	144	144	144	144	144	144	144	144	144	144	144	144	144
Building Repairs		8,000	154	154	154	154	154	154	154	154	154	154	154	154	154
Other Repairs		5,000	96	96	96	96	96	96	96	96	96	96	96	96	96
Office Supplies		5,000	96	96	96	96	96	96	96	96	96	96	96	96	96
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses		25,500	490	490	490	490	490	490	490	490	490	490	490	490	490

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Starting week ending :		3/27/20								13 WE	EK CA	ASH F	LOW F	ORE	CAST
	FN / Ref.	Actual WE 3/27	1 WE 4/3	2 WE 4/10	3 WE 4/17	4 WE 4/24	5 WE 5/1	6 WE 5/8	7 WE 5/15	8 WE 5/22	9 WE 5/29	10 WE 6/5	11 WE 6/12	12 WE 6/19	13 WE 6/26
BEGINNING CASH BALANCE		124,168	94,993	100,434	130,077	165,192	147,247	47,335	30,326	8,456	-32,859	-89,208	-180,633	-246,703	-312,774
Facility Revenue > Case Volume > Urgent Case Collections	в		0	0	0	0	0	7	14 0	42 0	64 0	78 0	78 0	78 0	78 0
> Ramp up Case Collections	в		0	0	0	0	0	0	0	0	4,590	9,181	27,542	41,313	50,493
> Sublease Rental															
TOTAL REVENUE		0	0	0	0	0	0	0	0	0	4,590	9,181	27,542	41,313	50,493
ONE TIME CLOSURE COSTS	D		4,920	6,073	600	53,661	86,342	0	0	0	0	0	0	0	0
Wages & Related - Lay Off VARIABLE COSTS Variable Staffing	E	29,175	0	0	0	0	0	3.151	6.301	18.903	28.805	35.106	35.106	35.106	35.106
> Variable Supply Costs	B			0	0	0	0	1.711	3.421	10,903	15,396	18.817	18.817	18.817	18.817
FIXED COSTS			0	0	° I	0	"	1,711	3,421	10,204	15,590	10,017	10,017	10,017	10,017
Contracted Services	F		1,447	1.447	1.447	1.447	1.447	1.447	1,447	1.447	1,447	1.447	1.447	1.447	1,447
> Capital Expenditures	G		.,	0	0	1,111	.,	0	.,	.,	1,111	.,	.,	0	0
> General Taxes / Property Taxes			558	558	558	558	558	558	558	558	558	558	558	558	558
> Insurance (General, D&O, Other)			244	244	244	244	244	244	244	244	244	244	244	244	244
> Payroll, including ER tax and benefits	E		4.096	4.096	4.096	4.096	4.096	4.096	4.096	4.096	4,096	4.096	4.096	4.096	4.096
> Professional Fees			200	200	200	200	200	200	200	200	200	200	200	200	200
> Other (Repairs, Supplies, etc)			490	490	490	490	490	490	490	490	490	490	490	490	490
> Rent			22,125				22,125					22,125	0	0	0
> Utilities			3,229	0	0	0	3,229	0	0	0	0	3,229	0	0	0
> Debt service payments	н		5,112	5,112	5,112	5,112	5,112	5,112	5,112	5,112	5,112	5,112	5,112	5,112	5,112
OTHER															
> Prior Period Distributions			0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CASH DISBURSEMENTS		29,175	42,422	18,221	12,748	65,809	123,844	17,009	21,870	41,315	56,348	91,425	66,071	66,071	66,071
SOURCES OF CASH															
> Accounts Receivable Collections	C	0	47,864	47,864	47,864	47,864	23,932	0	0	0	0	0	0	0	0
> Capital contributions from Owners		0	0	0	0	0	0	0	0	0	0	0	0	0	0
> Loans, LOC, PPP	J	0	0	0	0	0	0	0	0	0	0	0	0	0	0
NET CASH FLOW		-29,175	5,441	29,643	35,116	-17,945	-99,912	-17,009	-21,870	-41,315	-56,348	-91,425	-66,071	-66,071	-66,071
ENDING CASH BALANCE		94,993	100,434	130,077	165,192	147,247	47,335	30,326	8,456	-32,859	-89,208	-180,633	-246,703	-312,774	-378,845
Total Funding Requirements		0	0	0	0	0	0	0	0	32,859	89,208	180,633	246,703	312,774	378,845

Starting week ending : 3/27/20

Starting week ending :		3/27/20 FN /							1	13 WEI	ЕК СА	ASH FI	_OW F	OREC	CAST		
	FN / Ref.	Actual Ref. WE 3/27	1 WE 4/3	2 WE 4/10	3 WE 4/17	4 WE 4/24	5 WE 5/1	6 WE 5/8	7 WE 5/15	8 WE 5/22	9 WE 5/29	10 WE 6/5	11 WE 6/12	12 WE 6/19	13 WE 6/26		
GINNING CASH BALANCE	Rel.	124,168	94,993	100,434	130,077	165,192	147,247	47,335	30,326	8,456	-32,859	-89,208	-180,633	-246,703	-312,774		
cility Revenue		В				0		0	0		0	0		7	14	42	6
Case Volume	В	В	0	0	0	0	0	0 7	0	42	0 ⁶⁴	⁷ Ô	78	0 78	⁷ Ô	0	
Urgent Case Collections	B	в	0	0	0	0	0	0	o	0	0 4 590	0 9.18 0	0	0 041 313	0 50.49 0	0	4,59
Ramp up Case Collections	В	P	0	0	0	0	0	0 0	U	0	0 4,590	9,18	27,542	U 41,313	50,4930	0	4,58
IE TIME CLOSURE COSTS											_			_			
A/P Pay down	D		• •				A / 11		0	0	0	0	0	0	0		
Wages & Related - Lay Off		ΠO	SDI	als \	Nith	out V	Nalls	S	600	53.6	64	86.342		0	0	0	
RIABLE COSTS	_								6.301	18.903	28.805	35.106	05 400	35,106	•	0	
Variable Staffing Variable Supply Costs	E B	E	0	29,175	0	0	0	3,151 1,711	3,421	18,903	28,805	18,817	35,106 18,817	18,817	35,106 18,817		
COSTS	D		0	0	0	0	0	1,711	3,421	10,204	15,390	10,017	10,017	10,017	10,017		
Contracted Services	F		1.447	1.447	1,447	1 447	1,447	1,447	1 447	1,447	1,447	1 447	1 447	1,447	1.447		
Capital Expenditures	G	E	0	0	0	^{1,44} 7	0	0 1,447	^{1,44} 0	1,4447	0 ,	^{1,44} 0	^{1,44} 3,	151 151	6,301	18,903	28,80
General Taxes / Property Taxes		В	558	558	558	508	558	0 558	50	558	0 558	550	558	711 558	3.421	10.264	15,39
Insurance (General, D&O, Other)			244	244	244	244	244	244	244	244	244	244	244	244	244	,	,
Payroll, including ER tax and benefits	E		4,096	4,096	4,096	4,096	4,096	4,096	4,096	4,096	4,096	4,096	4,096	4,096	4,096		
Professional Fees		F	200	200	200	1,4470	200,4	47 200	1,447	201,4	47 200	1,447	200	447 200	1,447	1,447	1,44
Other (Repairs, Supplies, etc)	1.1	G	490	490	490	490	490	0 490	490	490	0 490	490	490	0 ⁴⁹⁰	490	0	
Rent		G	22,125			U	22,125	0	U		0	490 22,125	0	0 0	8	0	
Utilities			3,229	0	0	0	3,229	0	0	0	0	3,229	0	0	0		
Debt service payments	н		5,112	5,112	5,112	5,112	5,112	5,112	5,112	5,112	5,112	5,112	5,112	5,112	5,112		
HER																	
Prior Period Distributions		E	0	0	0	4,0960	4,0		4,096	4,0		4,096		096 0	4,096	4,096	4,09
TAL CASH DISBURSEMENTS		29,175	42,422	18,221	12,748	65,809	123,844	17,009	21,870	41,315	56,348	91,425	66,071	66,071	66,071		
Accounts Receivable Collections	с	0	47.864	47.864	47.864	490 47,864	23.932	90 0	490	4	90	490	0	490	490	490	49
Capital contributions from Owners	Ŭ	0	47,004	0	0	47,004	23,332	0	0	0	0	0	0	0	0		
Loans, LOC, PPP	J	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
T CASH FLOW		-29,175	5,441	29,643	35,116	-17,945	-99,912	-17,009	-21.870	-41,315	-56,348	-91.425	-66,071	-66,071	-66.071	5.440	
DING CASH BALANCE		94,993	100,434	130,077	165,192	5-17,945 5,41,1247	^{-99,912} 47,33 5,1	12 _{30,326}	5,1,12	-32,859,1	12 ^{-56,348} -89,208	5°1,125	-246,703	112 ^{66,071}	578,845	5,112	5,11
tal Funding Requirements		0	0	0	0	0	0	0	0	32,859	89,208	180,633	246,703	312,774	378,845		



-89,208

Starting week ending :		3/27/20					13 V	VEEK	CASH	FLO\		RECAS	ST SC	ENAF	RIO 1
Starting week ending .		Actual WE	1 WE	2 WE	3 WE	4 WE	5 WE	6 WE	7 WE	8 WE	9 WE	10 WE	11 WE	12 WE	13 WE
	FN / Ref.	3/27	4/3	4/10	4/17	4/24	5/1	5/8	5/15	5/22	5/29	6/5	6/12	6/19	6/26
BEGINNING CASH BALANCE		124,168	94,993	100,434	130,077	165,192	147,247	47,335	30,326	8,456	-32,859	-89,208	-180,633	-246,703	-312,774
> Case Volume	в		0	0	0	0	0	7	14	42	64	78	78	78	78
> Urgent Case Collections	в		ő	0	0	o	0	0	0	0	0	0	0	0	0
> Ramp up Case Collections	в		0	0	0	0	0	0	0	0	4,590	9,181	27,542	41,313	50,493
Sublease Rental TOTAL REVENUE		0	0	0	0	0	0	0	0	0	4,590	9,181	27,542	41,313	50,493
ONE TIME CLOSURE COSTS			ĺ												
 A/P Pay down Wages & Related - Lay Off VARIABLE COSTS. 	D E	29,175	4,920	6,073	600	53,661	86,342	0	0	0	0	0	0	0	0
Variable Staffing Variable Supply Costs	E B		0 0	0 0	0 0	0 0	0 0	3,151 1,711	6,301 3,421	18,903 10,264	28,805 15,396	35,106 18,817	35,106 18,817	35,106 18,817	35,106 18,817
FIXED COSTS > Contracted Services > Capital Expenditures	FG		1,447	1,447	1,447	1,447	1,447	1,447	1,447	1,447	1,447	1,447	1,447	1,447	1,447
> General Taxes / Property Taxes			558	558	558	558	558	558	558	558	558	558	558	558	558
> Insurance (General, D&O, Other)			244	244	244	244	244	244	244	244	244	244	244	244	244
 Payroll, including ER tax and benefits Professional Fees 	E		4,096 200	4,096 200	4,096 200	4,096 200	4,096 200	4,096 200	4,096 200	4,096 200	4,096 200	4,096 200	4,096 200	4,096 200	4,096 200
> Other (Repairs, Supplies, etc)	1		490	490	490	490	490	490	490	490	490	490	490	490	490
> Rent			22,125				22,125					22,125	0	0	0
 Utilities Debt service payments 	н		3,229 5,112	0 5,112	0 5,112	0 5,112	3,229 5,112	0 5,112	0 5,112	0 5,112	0 5,112	3,229 5,112	0 5,112	0 5,112	0 5,112
OTHER > Prior Period Distributions			0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CASH DISBURSEMENTS		29,175	42,422	18,221	12,748	65,809	123,844	17,009	21,870	41,315	56,348	91,425	66,071	66,071	66,071
SOURCES OF CASH		28,113	-2,722	.3,221	.2,740	00,000	120,044	,003	21,070	- 1,010	00,040	01,420	55,071	00,011	55,571
> Accounts Receivable Collections	с	0	47,864	47,864	47,864	47,864	23,932	0	0	0	0	0	0	0	0
 Capital contributions from Owners Loans, LOC, PPP^{Starting week ending :} 	J	3/27/20 0	0	0	0	0	0	0	0	0	0	0	0	0	0
NET CASH FLOW		-29,175	5,441	29,643	35,116	-17,945	-99,912	-17,009	-21,870	-41,315	-56,348	-91,425	-66,071	-66,071	-66,071
ENDING CASH BALANCE	FN / Ref.	94,993	100,434	130,077	165,192	147,247	47,335	30,326	8,456	-32,859	-89,208	-180,633	-246,703	-312,774	-378,845
Total Funding Requirements	в	0	0	0	0	0	0	0	0	32,859	89,208	180,633	246,703	312,774	378,845
33	в		0					0		42	04				
55	В		C	C	0	0	0	0	0	0	4,590	9,181	27,542	41,313	50,493
															50.100
			C	C	0	0	0	0	0	0	4,590	9,181	27,542	41,313	50,493
	D														
	D	29,175	4,920				0 86,342	0	0	0	4,590				50,493
	E	29,175	4,920	6,073	600	53,661	86,342	0	0	0	0	C) 0	0	0
		29,175		6,073	600	53,661	86,342 0	0 3,151 1,711	0 6,301 3,421	0 18,903 10,264	0 28,805 15,306	0 35,106 19,917) 0 35,106 19,917	0 35,106 19,817	0 35,106 18,917
Starting week ending :	E	29,175	4,920 0	6,073 0	600 0	53,661 0 0	86,342 0	0 3,151 1,711	0 6,301 3,421	0 18,903 10,264	0 28,805 15,306	0 35,106 19,917) 0 35,106 19,917	0 35,106 19,817	0 35,106 18,917
Starting week ending :	E	3/27/20 Actual	4,920 C 1,447 1 C	6,073 0 1,447 2 0	600 0 1,447	53,661 0 1,447 4 0	86,342 0 1,34,7 5 0	0 3,151 1,711 VEĘ,44 6 0	0 6,301 3,421 CASH 7 0	0 18,903 19,264 FL,QJ, 8 0	0 28,805 15,306 N FOF 9 0	35,106 18,817 RECAS	35,106 18,817 ST 1,544 0 11 0	0 35,106 18,817 ENA4 12 0	0 35,106 18,817 RIO 1,447 13 0
Starting week ending :	E E F	3/27/20	4,920 0 	6,073 0 	600 0 	53,661 0 	86,342 0 1,34,7	٥ 3,151 1,711 VEĘK	6,301 2,421 CASH	0 18,903 19,264 FLQ)	0 28,805 15,306 N FQF	35,106 19,917 RECAS	35,106 19,817 ST St	0 35,106 19,817 EN,44	0 35,106 18,817 RIO 1,447
	E E F G	3/27/20 Actual WE 3/27	4,920 0 1,447 WE 4/3	6,073 0 1,447 2 WE 4/10	600 0 1,447 1 3 0 WE 4/17	53,661 0 1,447 4 WE 4/24	86,342 0 1134,7 5 WE 5/1	3,151 1,711 VEELX 6 WE 5/8	0 6,301 3,431 CASH 7 WE 5/15	0 18,903 19,364 FLQQ 8 WE 5/22	0 28,805 15,396 N FOF 9 WE 5/29 0	35,106 19,817 RECAS 10 WE 6/5	35,106 18,817 ST 54,9 11 0 WE 6/12	0 35,106 18,817 ENAS 12 WE 6/19	0 35,106 18,917 RIO 1,4 7 13 WE 6/26
Starting week ending : BEGINNING CASH BALANCE Facility Revenue.	E B F G FN /	3/27/20 Actual WE	4,920 0 1,447 1 WE 4/3 94,9996	6,073 0 1,447 2 0 4/10 100,43996	600 0 1,447 WE 4/17 130,07996	53,661 0 1,447 4 4/24 165,49296	86,342 0 0 1134,5 WE 5/1 147,24996	3,151 1,711 VEE,44 WE 5/8 47,33996	0 6,301 3,431 CASH 7 WE 5/15 30,42896	0 18,903 19,364 FLQQ WE 5/22 8,4986	0 28,805 15,206 N FOF 9 WE 5/29 -32,80996	35,106 19,917 RECAS WE 6/5 -89,20896	35,106 19,917 ST 5,4 0 11 0 WE 6/12 -180,63396	0 35,106 18,917 CENAS WE 6/19 -246,7096	0 35,106 19,817 RIO 1447 13 0 6/26 -312,74,996
BEGINNING CASH BALANCE Facility Revenue. > Case Volume	E B F FN / Ref, E B	3/27/20 Actual WE 3/27	4,920 0 1,447 1,447 4/3 94,9996 490	6,073 0 1,447 2 WE 4/10 100,43996 490	600 1,447 1 3 0 WE 4/17 130,07996 490	53,661 0 1,447 4/24 165,19296 490	86,342 0 0 1,3,4,1 5 5/1 147,24996 147,24996 490	3,151 1,711 VEEK ⁶ ⁶ ⁶ ⁶ ⁶ ^{47,4,996} 490	0 6,301 3,431 CASH 7 0 5/15 30, <u>4,0</u> 96 ,490	0 18,903 19,354 FLQ) 8 WE 5/22 8,4,996 8,4,996 8,4,996	0 28,805 15,396 N FOF 9 9 WE 5/29 -32,85996 -32,85996	35,106 19,917 RECAS 10 WE 6/5 -89,20896	35,106 18,817 ST S44 0 11 WE 6/12 -180,63996	0 35,106 18,817 ENA 12 0 WE 6/19 -246,7096 490	0 35,106 19,817 RIO 1447 13 WE 6/26 -312,4,096 -312,4,096
BEGINNING CASH BALANCE Facility Revenue. , Case Volume , Urgent Case Collections	E E G FN / Ref. E	3/27/20 Actual WE 3/27	4,920 0 1,447 4/3 94,9996 94,9996 0 0	6,073	600 1,447 1,447 1,447 1,447 1,447 1,447 4,90 0 0 0 0	53,661 0 1,447 4/24 165,19296 4/90 0 0	86,342 0 0 1134,5 WE 5/1 147,24996	3,151 1,711 VEE,44 WE 5/8 47,33996	0 6,301 3,431 CASH 7 WE 5/15 30,42896	0 18,903 19,354 FLQQ WE 5/22 8,4986	0 28,805 15,206 N FOF 9 WE 5/29 -32,80996	35,106 19,917 RECAS 10 WE 6/5 89,2,096 4,990 0	35,106 19,917 ST 5,4 0 11 0 WE 6/12 -180,63396	0 35,106 18,917 CENAS WE 6/19 -246,7096	0 35,106 19,917 RIO 1,447 13 0 6/26 -312,7,996 -312,7,996 -312,7,996
BEGINNING CASH BALANCE Facility Revenue. > Case Volume > Urgent Case Collections > Ramp up Case Collections > Sublease Rental	E E F G FN / Ref. B B	3/27/20 Actual WE 3/27	4,920 0 1,447 WE 0 94,5996 4,9996 0 0 5,112	6,073 0 1,447 2 WE 100,4,996 4/10 100,4,996 490 0 0 5,112	600 1,447 3 WE 130,6996 490 0 5,112	53,661 0 1,447 4/24 105,4996 490 0 5,112	86,342 0 2 1,3,4,7 5 5 1 147,24,996 490 0 5,112	0 3,151 1,711 VEE,4 WE 5/8 47,33996 490 0 5,112	0 6,301 2,431 CASH 7 WE 0 5/15 30,42996 490 0 5,112	0 18,903 19,264 FLQA WE 5/22 8,45996 8,45996 8,45996 0 0 5,112	0 28,805 15,305 N FOF 9 WE 5/29 5/29 6,490 6 4,590 0 0 5,112	35,106 19,847 RECCAS 0 -89,2,096 6/5 -89,2,096 0 9,181 5,112	0 0 35,106 19,917 ST 54,0 6/12 -180,6096 -180,6096 -180,6096 -180,6096 -180,6096 -180,6096 -180,6096 -180,6096 -180,6096 -180,6096 -180,6096 -180,6096 -180,609 -190,609 -190,600 -190,609 -190,609 -190,609 -190,600 -190,600 -190,600 -190	0 35,106 19,347 CENA WE 0/19 -246,4096 6/19 -246,4096 0 4,313 5,112	0 35,106 19,817 13 13 6/26 -312,7,996 -312,7,996 -312,7,996 -390 -0 5,412
BEGINNING CASH BALANCE Eacility Revenue , Case Volume , Urgent Case Collections , Ramp up Case Collections , Sublease Rental TOTAL REVENUE	E F G FN / Ref, B B B B	3/27/20 Actual WE 3/27	4,920 0 1,447 4/3 94,9996 94,9996 0 0	6,073	600 1,447 1,447 1,447 1,447 1,447 1,447 1,447 4,90 0 0 0 0	53,661 0 1,447 4/24 165,19296 4/90 0 0	86,342 0 1334,7 5 147,24,996 147,24,996 0 0	0 3,151 1,711 VEELX 6 WE 0 5/8 47,53996 47,53996 490 0	0 6,301 3,431 CASH 7 WE 5/15 30,4,096 4,90 0 0	0 18,903 10,264 FLQ3 8 WE 5/22 8,45996 8,45996 8,45996 8,45996 0 0	0 28,805 15,306 N FQF 9 WE 5/29 -32,4996 6 9 0 4,500	35,106 19,817 RECAS 10 WE 6/5 -89,4096 4890 0 9,181	35,106 19,917 ST SS WE 6/12 -180,63996 -180,63996 -180,63996 -180,63996 -180,63996 -180,63996 -180,63996 -180,63996 -180,63996 -180,63996 -180,63996 -180,63996 -180,63996 -180,63996 -180,63996 -180,639 -180,6	0 35,106 19,917 CENAS 6/19 -246,769 6 /19 -246,769 0 0 41,313	0 35,106 19,817 RIO 1,147 13 WE 6/26 6/26 4,90 0 50,493
BEGINNING CASH BALANCE Facility Revenue. > Case Volume > Urgent Case Collections > Ramp up Case Collections > Sublease Rental	E F G FN / Ref, B B B B	3/27/20 Actual WE 3/27 124,168	4,920 0 1,447 WE 0 94,5996 4,9996 0 0 5,112	6,073 0 1,447 2 WE 100,4,996 4/10 100,4,996 490 0 0 5,112	600 0 0 0 0 0 130,6996 4/17 130,6996 490 0 0 5,112 0	53,661 0 1,447 4/24 165,4996 0 0 5,112 0	86,342 0 • • • • • • • • • • • • • • • • • •	0 3,151 1,711 VEE,K 6 0 5/8 47,3996 47,3996 0 0 5,112 0	0 6,301 3,431 CCASH 7 VE 5/15 5/15 30,4296 6 0 5,112 0	0 18,903 19,364 FLQQ 8 8 8 8,4595 8,4595 8,4595 0 0 5,112 0	0 28,805 15,306 W FOLF 9 9 0 5,29 -32,4996 6 4,90 0 4,590 5,112 4,590	35,106 19,817 RECAS 0 6/5 -89,4086 -89,4086 -89,4086 0 9,181 5,112 9,181	0 0 35,106 18,217 ST 1 54,217 WE 6,112 0 27,542 27,542 27,542	0 35,106 19,217 CENCAS ¹² 6/19 -246, <i>f</i> ,036 -246, <i>f</i> ,036 0 41,313 5,112 41,313	0 35,106 19,817 INO 14,47 13 0 6/26 .312,7,096 .90 50,493 5,112 50,493
BEGINNING CASH BALANCE Eacility Revenue , Case Volume , Urgent Case Collections , Ramp up Case Collections , Sublease Rental TOTAL REVENUE <u>ONE TIME CLOSURE COSTS</u> , AP Pay down , Wages & Related - Lay Off	E F G FN / Ref, B B B B H	3/27/20 Actual WE 3/27 124,168	4,920 0 1,447 1 4/3 94,5995 94,5995 0 0 5,112 0	6,073 0 0 0 1,447 2 0 4/10 100,4596 0 0 0 5,112 0	600 1,447 3 WE 130,6996 490 0 5,112	53,661 0 1,447 4/24 105,4996 490 0 5,112	86,342 0 2 1,3,4,7 5 5 1 147,24,996 490 0 5,112	0 3,151 1,711 VEE,4 WE 5/8 47,33996 490 0 5,112	0 6,301 2,431 CASH 7 WE 0 5/15 30,42996 490 0 5,112	0 18,903 19,264 FLQA WE 5/22 8,45996 8,45996 8,45996 0 0 5,112	0 28,805 15,305 N FOF 9 WE 5/29 5/29 6,490 6 4,590 0 0 5,112	35,106 19,847 RECCAS 0 -89,2,096 6/5 -89,2,096 0 9,181 5,112	0 0 35,106 18,217 ST 1 54,217 WE 6,112 0 27,542 27,542 27,542	0 35,106 19,347 CENA WE 0/19 -246,4096 6/19 -246,4096 0 41,313 5,112	0 35,106 19,817 71,147 13 06/26 -312,7,996 -
BEGINNING CASH BALANCE Eaclify Revenue. • Case Volume • Urgent Case Collections • Ramp up Case Collections • Sublease Rental TOTAL REVENUE ONE TIME CLOSURE COSTS. • A/P Pay down • Wages & Related - Lay Off VARIABLE COSTS.	E F G FN/ Ref, E B B H D	3/27/20 Actual WE 3/27 124,168 0	4,920 0 1,447 1 4/3 94,5995 94,5995 0 0 5,112 0	6,073 0 0 0 1,447 2 0 4/10 100,4596 0 0 0 5,112 0	600 0 0 1,447 130,0996 490 0 5,112 0 12,748	53,661 0 1,447 4/24 165,4996 0 0 5,112 0	86,342 0 • • • • • • • • • • • • • • • • • •	0 3,151 1,711 VEEK 6 0 578 47,4996 6 47,4996 0 5,112 0 17,089 0	0 6,301 3,431 7 WE 5/15 30,4296 6 9 5,112 0 5,112 0 21,870 0	0 18,903 10,264 FLQ 5/22 8,459 0 5,112 0 41,315 0	0 28,805 15,305 V FOF 5/29 0 4,500 4,500 5,5112 4,590 5,6,348	35,106 19,947 RECCAS 00 9,181 5,112 9,181 91,425	0 0 35,106 19,917 ST \$40 6/12 -180,6096 -180,6096 -180,6096 -27,542 -27,542 -27,542 -66,071 -66,071 -00 -00 -00 -00 -00 -00 -00 -0	0 35,106 19,917 CENAS 6/19 -246,4,096 6/19 -246,4,096 0 41,313 5,112 41,313 66,071	0 35,106 19,817 INO 14,47 13 0 6/26 .312,7,096 .90 50,493 5,112 50,493
BEGINNING CASH BALANCE Eacility Revenue , Case Volume , Urgent Case Collections , Ramp up Case Collections , Sublease Rental TOTAL REVENUE <u>ONE TIME CLOSURE COSTS</u> , AP Pay down , Wages & Related - Lay Off	E F G G FN / Ref, E B B H D E C E	3/27/20 Actual WE 3/27 124,168 0 29,175	4,920 0 1,447 1 4/3 94,5996 0 0 0 5,112 0 442(422	6,073 0 1,447 2 WE 0 100,4,996 490 0 5,112 0 618,221 47,864 0	600 1,447 3 WE 130,6/996 490 0 5,112 0 12,748 47,864	53,661 0 1,447 4/24 165,19296 490 0 5,112 0 5,185,19296 490 0 0 5,112 0 5,185,19296 0 0 5,112 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	86,342 0 0 1,3,4,7 5/1 1,47,24,996 0 0 5,112 0 1,47,24,996 0 0 5,112 0 1,123,844 23,8322 0	0 3,151 1,711 VEE,44 5/8 47,52996 47,52996 0 5,112 0 17,009	0 6,301 3,421 CASH 7 WE 0 5,115 30,5,4266 0 0 5,112 0 5,112 0 0 5,112 0 0 0 2,1,870 0 0 0 0 0 0 0 0 0 0 0 0 0	0 18,903 10,984 FLQA WE 5/22 8,4996 8,4996 0 0 5,112 0 41,315	0 28,805 15,306 W FOF 5/29 -32,4996 6,490 0 4,500 5,511 4,590 5,548 6,348 0 28,805	35,106 19,817 RECAS 05 -65 490 0 9,181 5,112 9,181 9,181 9,181 9,181	35,106 18,817 ST 5,917 VE 11 VE 5,917 -160,63996 -160,63996 -27,542 -27,542 -27,542 -27,542 -66,071 -0 -35,106	0 35,106 19,917 CENAS 6/19 -246,4096 40,00 41,313 5,112 41,313 66,071 0 35,106	35,106 18,917 100 14,47 130 14,47 140 14,47 140 14,47 140 14,47 140 14,47 140 14,47 140 14
BEGINNING CASH BALANCE Eaclity. Revenue. , Case Volume , Urgent Case Collections , Rump up Case Collections , Sublease Rentral TOTAL. REVENUE ONE TIME CLOSURE COSTS , A/P Pay down , Wrapes & Related - Lay Off VARIABLE COSTS , Variable Staffing	E F G FN/ Ref, B B B H D E	3/27/20 Actual WE 3/27 124,168 0 29,175 0	4,920 0 1,447 WE 0 4/3 94,5996 0 0 5,112 0 442(422 0 0 442(422 0 0 0 442(422 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	6,073 0 1,447 2 WE 0 100,4,996 490 0 5,112 0 618,221 47,864 0	600 1,447 3 WE 130,6/996 490 5,112 0 12,748 47,864 0 0 0 0 0 0 0 0 0 0 0 0 0	53,661 0 1,447 424 165,1926 490 5,112 5,385,809 47,864 0 0	86,342 0 0 1,3,4,7 5/1 1,47,24,996 0 0 5,112 0 1,47,24,996 0 0 5,112 0 1,123,844 23,8322 0	0 3,151 1,711 VEE,K WE 5/8 47,5996 47,5996 0 0 5,112 0 17,089 0 17,089 0 3,151	0 6,301 3,421 CASH 7 WE 0 5,115 30,5,4266 0 0 5,112 0 5,112 0 0 5,112 0 0 0 2,1,870 0 0 0 0 0 0 0 0 0 0 0 0 0	0 18,903 10,984 FL0,984 WE 5/22 8,4996 4,290 0 5,112 0 41,315 18,903 18,903	0 28,805 15,306 W FOF 5/29 -32,4996 6,490 0 4,500 5,511 4,590 5,548 6,348 0 28,805	35,106 19,847 RECAS 0 65 -69,2696 0 9,181 5,112 9,181 9,181 9,181 9,181	35,106 18,917 ST 5,97 0 11 0 27,542 27,542 66,071 0 35,106 18,817 0	0 35,106 19,917 CENAS 6/19 -246,4096 40,00 41,313 5,112 41,313 66,071 0 35,106	35,106 (9,917) 210 1,47 13 0 1,47 13 0 1,47 13 0 0 0 50,493 5,112 50,493 66,071 35,106 18,817 0 0
BEGINNING CASH BALANCE Eaclity. Revenue. , Case Volume , Case Volume , UrgerI Case Collections , Ramp up Case Collections , Sublease Rentral TOTAL REVENUE ONE TIME CLOSUBE COSTS , A/P Pay down , Wrapes & Related - Lay Off VARIABLE COSTS , Variable Staffing , Variable Supply Costs	E F G G FN / Ref, E B B H D E C E	3/27/20 Actual WZ 3/27 124,168 0 20,175 0 0	4,920 0 1,447 WE 0 4/3 94,5996 0 5,112 0 492(422 42,422 0 47,864 0 0 0 0	6,073	600 1,447 3 0 4/17 130,6/996 490 0 5,112 0 12,748 47,864 0 0 0 0 0 0 0 0 0 0 0 0 0	53,661 0 0 1,447 4/24 165,4996 0 0 5,112 5,112 0 5,385/809 47,864 0 0 0	86,342	0 3,151 1,711 VEE,K % 47,5996 47,5996 47,5996 0 0 5,112 0 17,069 3,151 1,711 0	0 6,301 2,421 CASH 7 7 7 8 5/15 30,5/295 6 30,5/295 6 30,5/295 6 30,5/295 6 30,5/295 6 30,5/20 6 30,5/20 6 5/15 7 7 8 9 9 9 9 9 9 9 9 9 9 9 9 9	0 18,903 19,264 FLQA ⁸ ⁹ ⁹ ⁹ ⁹ ⁹ ⁹ ⁹ ⁹	0 28,805 15,300 N FOF 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	35,106 18,817 RECAS 0 6/5 6/5 6/5 6/5 6/5 6/5 6/5 6/5 0 0 0 0,181 9,181 9,181 91,425 35,106 18,817 0	0 0 35,106 18,417 ST 54,0 0 14,017 ST 54,0 0 0 27,542 27,542 66,071 0 35,106 18,817 0 0 27,542 0 18,817 0 0 27,542 0 0 27,542 0 0 27,542 0 0 27,542 0 0 27,542 0 0 27,542 0 0 27,542 0 0 27,542 0 0 0 0 27,542 0 0 0 0 0 18,817 0 0 0 0 0 0 0 0 0 0 0 0 0	0 35,106 19,917 CENAS 12 0 6/19 0 41,313 5,112 41,313 66,071 3,5,106 3,5,106 18,817 0	0 35,106 19,817 RIO 1,447 13 0 6226 .312,7,097 .312,7,096 .312,7,096 .312,7,096 .312,7,096 .312,7,096 .312,7,096 .312,7,096 .312,7,096 .312,7,097 .312,7,096 .312,7,097
BEGINNING CASH BALANCE Eacility Revenue , Case Volume , Urgent Case Collections , Ramp up Case Collections , Sublease Rental TOTAL REVENUE ONE TIME CLOSURE COSTS , A/P Pay down , Wages & Related - Lay Off VARIABLE COSTS , Variable Staffing , Variable Staffing , Variable Staffing , Markable Staffing , Markable Staffing , Markable Staffing , Costs	E F G G FN / Ref, E B B H D E C E	3/27/20 Actual WE 3/27 124,168 0 0 29,175 0 0 0	4,920 0 1,447 4/3 94,5995 490 0 5,112 0 442,422 47,864 0 0 5,441	6,073	600 1,447 3 WE 130,0996 490 0 12,748 47,864 47,864 12,748 130,016 12,748 110,016 12,748 110,016	53,661 0 0 1,447 4/24 165,1926 490 0 5,112 5,112 0 5,115 490 0 0 5,117,945 147,247	86,342 0 1,3,4,1 5/1 1,47,24996 5,112 0 1,47,24996 0 0 5,112 0 1,47,24996 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 3,151 4,711 VEELK %E 5/8 47,5/996 47,5/996 0 5,112 0 5,112 0 17,009 0 3,151 1,711 0	0 6,301 3,421 CASH 7 WE 0 5,115 30,5,426 0 0 0 5,112 0 0 0 2,1,870 0 0 0 2,1,870 0 0 0 0 0 0 0 0 0 0 0 0 0	0 18,903 19,924 FL)924 8 WE 5/22 8,4996 490 0 5,112 0 5,112 0 5,112 0 18,903 0 5,112 0 18,903 0 5,112 0 18,904 0 19,924 10,924 10,	0 28,805 15,300 N FOF 9 9 0 -32,8096 490 0 5,112 4,500 56,348 28,805 15,336 0 -56,348	35,106 18,817 RECAS 0 6/5 6/5 6/5 6/5 6/5 6/5 6/5 6/5 6/5 6/5	35,106 18,917 5T 5,47 6112 -160,6396 -170,6396 -160,6396 -160,6396 -160,6396 -160,6396 -170,6396 -160,6396	0 35,106 19,917 ENA 6(19 -246,4096 490 0 41,313 5,112 41,313 66,071 35,106 18,817 0	0 35,106 19,417 11,47 13,0 626 312,7,096 490 0 5,112 50,493 5,112 50,493 66,071 35,106
BEGINNING CASH BALANCE Eaclity.Revenue. , Case Volume , Urgent Case Collections , Ramp up Case Collections , Sublease Rentral TOTAL REVENUE ONE TIME CLOSURE COSTS , A/P Pay down , Wrages & Related - Lay Off VARIABLE COSTS , Variable Staffing , Variable Supply Costs NET CASH FLOW ENDING CASH BALANCE	E F G G FN / Ref, E B B H D E C E	3/27/20 Actual 3/27 124,168 0 29,175 0 0 -29,175 9 9 9	4,920 1,447 WE 0 4/3 94,6996 0 0 0 1,447 4/3 94,6996 0 0 0 0 1,447 4/3 0 0 0 0 0 0 0 0 0 0 0 0 0	6,073	600 1,447 3 WE 130,0996 490 0 12,748 47,864 47,864 12,748 130,016 12,748 110,016 12,748 110,016	53,661 0 0 1,447 4/24 165,1926 490 0 5,112 5,112 0 5,115 490 0 0 5,117,945 147,247	86,342 0 1,3,4,1 5/1 1,47,24996 5,112 0 1,47,24996 0 0 5,112 0 1,47,24996 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 3,151 1,711 VEE,4 5/8 47,5996 47,5996 0 0 5,112 0 17,009 0 3,151 1,711 0 1,711 0 1,711 0 1,711 0 0 3,151	0 6,301 3,421 CASH 7 WE 0 5,115 30,5,426 0 0 0 5,112 0 0 0 2,1,870 0 0 0 2,1,870 0 0 0 0 0 0 0 0 0 0 0 0 0	0 18,903 19,264 FLQA WE 0 5/22 0 0 5,122 0 0 10,264 0 0 10,264 0 0 0 11,315 -32,859	0 28,805 15,300 V FOF 9 0 -32,8996 -32,8996 -32,8996 -35,112 4,590 56,548 28,805 15,396 0 -56,548 -39,208	35,106 19,817 RECAS 0 9,181 5,112 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181	35,106 18,917 5T 5,47 6112 -160,6396 -170,6396 -160,6396 -160,6396 -160,6396 -160,6396 -170,6396 -160,6396	35,106 19,917 CENAS 419 -246,4096 401 -246,4096 401 -35,112 41,313 66,071 0 35,106 18,817 0 -66,071 -312,774	35,106 19,817 19,817 11,17 13,10 19,47 13,10 19,47 13,10 19,47 13,10 19,47 13,10 19,47 13,10 19,47 10,493 50,493 50,493 50,493 66,071 1,35,106 18,817 0 35,106
BEGINNING CASH BALANCE Eaclity: Revenue.	E F G G FN / Ref, E B B H D E C E	3/27/20 Actual WE 3/27 124,168 0 0 29,175 0 0 0 -29,175 9 9 9	4,920 0 1,447 1,447 10 4/3 94,54996 490 0 0 5,5142 0 442,422 47,864 0 0 5,5441 100,434 0 0 0 0 0 0 0 0 0 0 0 0 0	6,073	600 1,447 3,00 4/17 130,0/966 490 0 0 5,112 0 12,748 47,864 0 0 0 0 0 0 0 0 0 0 0 0 0	53,661 0 1,447 4/24 165,4996 4/90 5,112 0 5,385/809 47,864 0 0 0 5,385/809 47,864 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	86,342	0 3,151 1,711 VEE,K 6 0 5/8 47,43986 47,43986 47,43986 0 0 5,112 0 17,089 0 3,151 1,711 0 17,089 0 3,3151 1,711 0 1,714 1 490 0 0 5,115 1 490 0 0 5,115 1 490 0 0 5,115 1 490 0 0 5,115 1 490 0 5,115 1 490 0 5,115 1 490 0 5,115 1 490 0 5,115 1 490 0 5,115 1 490 0 5,115 1 490 0 5,115 1 490 0 5,115 1 490 0 5,115 1 490 0 5,115 1 490 0 5,115 1 1,714 1 490 0 5,115 1 1,714 1 490 0 5,115 1 1,714 1 490 0 5,115 1 1,714 1 490 0 5,115 1 1,714 1 490 0 5,115 1 1,714 1 490 0 5,115 1 1,714 1,7141	0 6,301 3,431 CASH 7 WE 5/15 30,4296 0 0 5,112 0 21,870 0 3,421 0 0 5,112 0 21,870 0 3,424 0 0 0 0 0 0 0 0 0 0 0 0 0	0 18,903 10,241 FLQA WE 5/22 8,4996 4,290 0 0 5,112 0 41,315 10,264 0 41,315 -3,2859 3,2859	0 28,805 15,300 N FOF 9 9 0 -32,9996 490 0 4,500 5,112 4,500 56,348 0 28,805 15,506 0 28,805 56,348 -39,208 89,208	35,106 19,917 RECAS 6/5 -89,4096 -89,4096 -89,4096 -89,4096 -89,4096 -89,4096 -89,4096 -89,4096 -89,4096 -89,4096 -89,4096 -89,4096 -91,425 -180,633 -180,633 -180,633	0 0 35,106 18,417 ST 1 54 WE 6/12 -180,64396 0 27,542 -180,64396 0 0 27,542 -27,542 -66,071 -246,703 -246,703 -246,703	0 35,106 19,917 ENASE 12 0 619 0 41,313 5,112 41,313 66,071 35,106 0 41,313 5,112 41,313 66,071 312,774 312,774	0 35,106 19,917 200 1,447 13 0 6/25 3.12,7,929 5.112 50,493 5,112 50,493 66,071 35,106 35,106 35,107 0 0 5,112 50,493 66,071 35,106 0 0 5,112 50,493 66,071 35,106
BEGINNING CASH BALANCE Facility Revenue.	E F G G FN / Ref, E B B H D E C E	3/27/20 Actual WE 3/27 124,168 0 0 29,175 0 0 0 -29,175 9 9 9	4,920 0 1,447 4/3 94,9996 0 0 0 5,112 0 429422 47,864 0 0 0 5,112 0 429422 47,864 0 0 0 0 0 0 0 0 0 0 0 0 0	6,073	600 1,447 3,30 4/17 130,6/966 490 0 5,112 16,192 16,192 200 490	53,661 0 1,447 4/24 165,4996 0 5,112 0 5,985/809 47,884 0 0 5,112 0 5,112 0 5,112 0 5,112 0 5,112 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	86,342 0 1,3,4,4 5/1 147,24996 147,24996 147,24996 147,24996 0 0 5,112 0 123,932 0 0 0 0 0 0 0 0 0 0 0 0 0	0 3,151 1,711 VEE,K 6 0 47,3996 47,3996 0 5,112 0 17,089 3,151 1,711 0 17,089 3,151 1,711 0 17,089 3,151 1,711 0 0 17,089 3,151 1,711 0 0 1,711 0 0 0 0 1,711 0 0 0 0 0 1,711 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 6,301 3,424 CASH 7 7 7 8,490 0 0 5,112 0 21,870 6,301 3,422 0 21,870 6,301 3,422 0 0 21,870 0 21,870 0 21,870 0 0 0 0 0 0 0 0 0 0 0 0 0	0 18,903 10,241 FLQA WE 5/22 8,4906 8,4906 6,490 0 0 5,112 0 41,315 18,903 10,264 0 18,903 10,241 0 18,903 10,241 0 1,345 10,241 10,2	0 28,805 15,300 N FOR 9 0 4,500 5,112 4,500 5,348 28,805 15,390 6 8 28,805 15,390 6 8 28,805 15,390 8 28,805 15,390 1	35,106 19,917 RECAS 0 0 9,181 91,425 35,100 18,817 0 180,633 180,633 200 22,125	35,106 18,817 ST S.Q. 5T S.Q. 5T S.Q. 5T S.Q. 5T S.Q. 5T S.Q. 66,071 0 27,542 66,071 0 35,106 0 27,542 66,071 0 35,106 0 27,542 26,071 0 246,703 246,703 200 490 0 0	0 35,106 19,917 ENASE 12 0 41,313 66,071 35,106 18,817 0 41,313 66,071 35,106 18,817 0 41,313 66,071 312,774 200 490 0 0 0 0 0 0 0 1,12 1	35.106 19.917 XIO 1.4.7 ¹³ ⁰ ⁰ ^{14,7} ¹³ ⁰ ^{14,7} ¹³ ⁰ ^{14,7} ¹³ ⁰ ^{14,7} ¹³ ⁰ ^{14,7} ¹³ ^{14,7} ¹³ ^{14,7} ¹³ ^{14,7} ¹³ ^{14,7} ¹³ ^{14,7} ¹³ ^{14,7} ¹³ ^{14,7} ¹³ ^{14,7} ¹³ ^{14,7} ¹³ ^{14,7} ¹³ ^{14,7} ^{15,12} ^{14,7} ^{15,12} ^{14,7} ^{15,12} ^{15,142} ^{13,152} ^{14,155} ^{14,172} ^{15,142} ^{15,166} ^{16,493} ^{16,493} ^{16,493} ^{16,495} ^{17,78,845}
BEGINNING CASH BALANCE Eaclity: Revenue.	E F G G FN / Ref, E B B H D E C E	3/27/20 Actual WE 3/27 124,168 0 0 29,175 0 0 0 -29,175 9 9 9	4,920 0 1,447 1,447 10 4/3 94,54996 490 0 0 5,5142 0 442,422 47,864 0 0 5,5441 100,434 0 0 0 0 0 0 0 0 0 0 0 0 0	6,073	600 1,447 3 WE 130,6/996 490 0 5,112 0 12,74864 47,864 0 0 0 12,7485 115,192 0 0 0 0 0 0 0 0 0 0 0 0 0	53.661 0 0 1,447 424 165,1996 5,112 0 5,115,1995 47,864 0 0 0 5,117,945 147,247 0 0	86,342	0 3,151 1,711 VEE,K % 47,5996 47,5996 47,5996 0 0 5,112 0 1,7009 30,326 0 1,711 0 1,711 0 1,711 0 0 3,151 1,711 0 0 0 0 0 1,151 1,711 0 0 0 0 0 0 1,151 1,711 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 6,301 3,421 7 7 8,456 3,0,5,486 3,0,5,486 0 0,0 5,112 0,0 0,0 0,0 0,0 0,0 0,0 0,0 0,0 0,0 0,	0 18,903 19,264 FLQA WE 0 0 0 5,112 0 0 5,112 0 18,903 0 10,264 0 0 10,264 0 0 10,264 0 0 0 10,264 0 0 0 0 10,264 0 0 0 0 0 10,264 0 0 0 0 0 0 10,264 0 0 0 0 0 0 0 0 0 0 0 0 0	0 28,805 15,300 VFCF 9 0 -32,8996 -32,8996 -32,8996 -35,112 4,590 56,548 28,805 15,396 0 56,548 -39,288 51,5396 0 56,548 -39,288 51,5396 -30,996 -30,288 51,5396 -30,288 51,5396 -30,538 -30,597 -30	35,106 19,917 RECAS 6/5 -89,4096 -89,4096 -89,4096 -89,4096 -89,4096 -89,4096 -89,4096 -89,4096 -89,4096 -89,4096 -89,4096 -89,4096 -91,425 -180,633 -180,633 -180,633	0 0 35,106 18,417 ST 1 54 WE 6/12 -180,64396 0 27,542 -180,64396 0 0 27,542 -27,542 -66,071 -246,703 -246,703 -246,703	0 35,106 19,917 ENASE 12 0 619 0 41,313 5,112 41,313 66,071 35,106 0 41,313 5,112 41,313 66,071 312,774 312,774	0 35,106 19,917 200 1,447 13 0 6/25 3.12,7,929 5.112 50,493 5,112 50,493 66,071 35,106 35,106 35,107 0 0 5,112 50,493 66,071 35,106 0 0 5,112 50,493 66,071 35,106
BEGINNING CASH BALANCE Facility. Revenue.	E P F F F F F F F F F F F F F F F F F F	3/27/20 Actual WE 3/27 124,168 0 0 29,175 0 0 0 -29,175 9 9 9	4,920 0 1,447 4/3 94,9996 94,9996 0 0 5,112 0 4990 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0	6,073	600 1,447 3,30 4/17 130,6/996 4/90 0 5,112 0 12,748 47,864 0 0 5,112	53,661 0 1,447 4/24 165,1926 490 0 5,112 0 5365,6926 0 0 5,112 0 5365,6929 0 0 5,112 0 0 5,112	86,342 0 1,3,4,4 5/1 147,24996 147,24996 147,24996 0 0 5,112 0 147,24996 0 0 0 0 0 0 0 0 0 0 0 0 0	0 3,151 1,711 VEE,K ⁶ 0 5/8 47,3996 47,3996 0 0 5,112 0 17,089 30,326 0 17,089 30,326 0 0 0 5,112	0 6,301 3,421 CASSH 7 WE 0 5,112 0 21,870 6,301 3,421 0 21,870 0 2,1870 8,456 0 0 0 0 5,112	0 18,903 19,264 FLQA ⁸ ⁹ ⁹ ⁹ ⁹ ⁹ ⁹ ⁹ ⁹	0 28,805 15,300 VF FOF 9 0 -32,8098 4,500 56,548 28,805 15,306 0 4,500 56,548 48,9208 89,208 89,208	35,106 18,817 RECAS 6/5 99,4896 99,4896 99,4896 99,4896 99,4896 99,4896 99,181 91,425 91,817 91,425	0 35,106 18,817 ST \$40 0 110,612 ST \$40 0 27,542 5,112 660,071 18,817 0 35,106 18,817 0 27,542 660,071 18,817 0 246,703 246,703 200 490 0 0 18,817 19,996 19,997 19,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997	0 35,106 18,817 CENAS ¹² 0 6(19 -246,4996 490 0 41,313 5,112 41,313 66,071 -35,106 18,817 0 41,313 -66,071 -312,774	35,106 19,817 10,817 11,7 13,7 13,7 14,7 13,7 14,7 13,7 14,7 13,7 14,7 14,7 14,7 14,7 14,7 14,7 14,7 14
BEGINNING CASH BALANCE Eaclity, Revenue.	E P F F F F F F F F F F F F F F F F F F	3/27/20 Actual WE 3/27 124,168 0 0 29,175 0 0 0 29,175 94,993 0	4,920 1,447 1 WE 4/3 94,9996 0 0 5,112 47,864 0 0 0 0 422,422 47,864 0 0 0 0 0 2,125 3,229 5,112 0	6,073 0 1,447 2 4/10 100,4996 490 0 5,112 130,07 229,843 130,077 0 0 0 0 0 0 0 0 0 0 0 0 0	600 1,447 3 WE 4/17 130,0/996 490 0 5,112 12,748 47,864 165,192 0 0 0 0 0 0 0 0 0 0 0 0 0	53,661 0 0 1,447 4/24 165,4996 490 0 5,112 147,247 147,247 147,247 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	86,342 0 1,3,4,7 5 0 5/1 147,2,996 490 0 5,112 0 147,35 0 0 0 0 0 0 0 0 0 0 0 0 0	0 3,151 1,711 VEEK 5/8 47,5096 490 0 5,112 1,7,009 3,151 1,711 0 1,7,009 3,151 1,711 0 0 5,112 0 0 0 5,112	0 6,301 7 7 5/15 30,5/296 6,301 0 0 5,112 0 2,1,870 6,301 3,421 0 0 2,1,870 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0	0 18,903 10,984 FLQA 8 8 7 8 7 9 0 0 5,112 18,903 0 5,112 18,903 18,903 18,903 18,903 10,844 0 0 5,112 200 490 0 5,112 0 0 0 5,112 0 0 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0	0 28,805 15,300 N FOF 9 0 -32,8096 -32,800 -	22125 3,229 5,112 0,1210	0 0 35,106 18,817 ST 54 0 11 0 0 27,542 27,542 27,542 66,071 27,542 66,071 246,703 246,703 246,703 246,703 0 0 0 0 0 0 0 27,542 0 27,542 0 35,106 0 27,542 0 35,106 0 27,542 0 27,542 0 35,106 0 27,542 0 35,106 0 27,542 0 35,106 0 35,106 0 27,542 0 35,106 0 35,106 0 35,106 0 35,106 0 35,106 0 35,106 0 35,107 0 27,542 0 35,106 0 35,106 0 35,106 0 35,107 0 35,106 0 35,107 0 35,10	0 35,106 19,817 ENA 0 12 0 12 0 0 13 12 0 0 41,313 5,112 41,313 66,071 0 135,106 18,817 0 141,313 66,071 -246,4996 18,817 0 41,313 -246,7996 18,817 0 41,313 -246,7996 18,817 0 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 10,917 -246,7996 10,917 -246,7996 10,917 -246,7996 0 -246,7996 -246,7996 -246,7996 -246,7996 -246,7996 -246,7996 -246,799 -	35,106 19,817 INO 19,47 137 6/25 -312,7A96 -312,7A96 -312,7A96 -312,7A96 -312,7A96 -312,7A96 -312,7A96 -312,7A96 -335,107 -335,107 -335
BEGINNING CASH BALANCE Eaclily, Revenue,	E P F F F F F F F F F F F F F F F F F F	3/27/20 Actual WE 3/27 124,168 0 0 29,175 0 0 0 -29,175 9 9 9	4,920 0 1,447 4/3 94,9996 94,9996 0 0 5,112 0 4990 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0	6,073	600 1,447 3,30 4/17 130,6/996 4/90 0 5,112 0 12,748 47,864 0 0 5,112	53,661 0 1,447 4/24 165,1926 490 0 5,112 0 5365,6926 0 0 5,112 0 5365,6929 0 0 5,112 0 0 5,112	86,342 0 1,3,4,4 5/1 147,24996 147,24996 147,24996 0 0 5,112 0 147,24996 0 0 0 0 0 0 0 0 0 0 0 0 0	0 3,151 1,711 VEE,K ⁶ 0 5/8 47,3996 47,3996 0 0 5,112 0 17,089 30,326 0 17,089 30,326 0 0 0 5,112	0 6,301 3,421 CASSH 7 WE 0 5,112 0 21,870 6,301 3,421 0 21,870 0 2,1870 8,456 0 0 0 0 5,112	0 18,903 19,264 FLQA ⁸ ⁹ ⁹ ⁹ ⁹ ⁹ ⁹ ⁹ ⁹	0 28,805 15,300 VF FOF 9 0 -32,8098 4,500 56,548 28,805 15,306 0 4,500 56,548 48,9208 89,208 89,208	35,106 18,817 RECAS 6/5 99,4896 99,4896 99,4896 99,4896 99,4896 99,4896 99,181 91,425 91,817 91,425	0 35,106 18,817 ST \$40 0 110,612 ST \$40 0 27,542 5,112 660,071 18,817 0 35,106 18,817 0 27,542 660,071 18,817 0 246,703 246,703 200 490 0 0 18,817 19,996 19,997 19,997 19,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997 10,997	0 35,106 18,817 CENAS ¹² 0 6(19 -246,4996 490 0 41,313 5,112 41,313 66,071 -35,106 18,817 0 41,313 -66,071 -312,774	35,106 19,817 10,817 11,7 13,7 13,7 14,7 13,7 14,7 13,7 14,7 13,7 14,7 14,7 14,7 14,7 14,7 14,7 14,7 14
BEGINNING CASH BALANCE Eacility.Revenue. Case Volume Urgent Case Collections Ramp up Case Collections Ramp up Case Collections Subclase Rental TOTAL REVENUE ONE TIME CLOSURE COSTS A/P Pay down Wages & Related - Lay Off VARIABLE COSTS A/AP Pay down Wages & Related - Lay Off VARIABLE COSTS A/Arable Staffing Variable Staffing Variable Staffing Costs NET CASH FLOW ENDING CASH BALANCE Cotal Funding Requirements Professional Fees Other (Repairs, Supplies, etc) Rent Utilities Debt service payments OTHER Prior Period Distributions	E P F F F F F F F F F F F F F F F F F F	3/27/20 Actual WE 3/27 124,168 0 0 29,175 0 0 0 29,175 94,993 0	4,920 1,447 1 WE 4/3 94,9996 0 0 5,112 47,864 0 0 0 0 422,422 47,864 0 0 0 0 0 2,125 3,229 5,112 0	6,073 0 1,447 2 4/10 100,4996 490 0 5,112 130,07 229,843 130,077 0 0 0 0 0 0 0 0 0 0 0 0 0	600 1,447 3 WE 4/17 130,0/996 490 0 5,112 12,748 47,864 165,192 0 0 0 0 0 0 0 0 0 0 0 0 0	53,661 0 0 1,447 4/24 165,4996 490 0 5,112 147,247 147,247 147,247 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	86,342 0 1,3,4,7 5 0 5/1 147,2,996 490 0 5,112 0 147,35 0 0 0 0 0 0 0 0 0 0 0 0 0	0 3,151 1,711 VEEK 5/8 47,5096 490 0 5,112 1,7,009 3,151 1,711 0 1,7,009 3,151 1,711 0 0 5,112 0 0 0 5,112	0 6,301 7 7 5/15 30,5/296 6,301 0 0 5,112 0 2,1,870 6,301 3,421 0 0 2,1,870 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0	0 18,903 10,984 FLQA 8 8 490 0 5,112 18,903 18,903 18,903 18,903 18,903 18,903 13,2859 32,859 32,859 0 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0	0 28,805 15,300 N FOF 9 0 -32,8096 -32,800 -	22125 3,229 5,112 0,1210	0 0 35,106 18,817 ST 54 0 11 0 0 27,542 27,542 27,542 66,071 27,542 66,071 246,703 246,703 246,703 246,703 0 0 0 0 0 0 0 27,542 0 27,542 0 35,106 0 27,542 0 35,106 0 27,542 0 27,542 0 35,106 0 27,542 0 35,106 0 27,542 0 35,106 0 35,106 0 27,542 0 35,106 0 35,106 0 35,106 0 35,106 0 35,106 0 35,106 0 35,107 0 27,542 0 35,106 0 35,106 0 35,106 0 35,107 0 35,106 0 35,107 0 35,10	0 35,106 19,817 ENA 0 12 0 12 0 0 13 12 0 0 41,313 5,112 41,313 66,071 0 135,106 18,817 0 141,313 66,071 -246,4996 18,817 0 41,313 -246,7996 18,817 0 41,313 -246,7996 18,817 0 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 19,917 -246,7996 10,917 -246,7996 10,917 -246,7996 10,917 -246,7996 0 -246,7996 -246,7996 -246,7996 -246,7996 -246,7996 -246,7996 -246,799 -	35,106 19,817 INO 19,47 137 6/25 -312,7A96 -312,7A96 -312,7A96 -312,7A96 -312,7A96 -312,7A96 -312,7A96 -312,7A96 -335,107 -335,107 -335
BEGINNING CASH BALANCE Eadilly: Revenue.) Case Volume) Urgent Case Collections) Ramp up Case Collections) Sublease Rental TOTAL REVENUE ONE TIME CLOSURE COSTS) AP Pay down) Wages & Reited - Lay Off VARIABLE COSTS) Variable Staffing) Vari	E F G FN / R E B B B H D C E B J C C C	3/27/20 Actual WE 3/27 124,168 0 0 29,175 0 0 0 29,175 94,993 0 0 29,175 0 0 0 0 0 0 0 0 0 0 0 0 0	4,920 1,447 1,447 1,447 4,93 94,9996 0 0 5,112 0 42,422 47,864 0 22,125 3,229 5,112 0 42,422 47,864 0	6,073	600 1,447 3,00 4/17 130,0/966 490 0 5,112 0 12,748 47,864 0 0 5,112 0 0 12,748 47,884 0 0 0 0 0 0 0 0 0 0 0 0 0	53,661 0 0 1,447 4/24 165,4996 0 0 5,112 0 5385/809 47,884 0 0 0 5,112 147,247 0 0 5,112 0 0 5,112 0 0 0 5,112 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	86,342 0 1,34,4 5 5/1 147,4996 90 0 5,112 0 5,112 0 5,112 0 5,112 0 147,335 0 0 0 0 0 0 0 0 0 0 0 5,112 0 0 0 0 0 0 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 3,151 1,711 VEELK %E 5/8 47,53956 47,53956 490 0 5,112 0 17,009 30,326 0 0 5,112 0 0 5,112 0 0 0 5,112 0 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0	0 6,301 3,431 CASH 7 7 7 8 5/15 30,4296 0 0 5,112 0 21,870 0 5,112 0 0 5,112 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0	0 18,903 19,004 State St	28,805 15,300 N FOR 9 0 -32,9996 6 9 0 -32,9996 6 9 0 -5,112 4,590 56,348 -39,208 89,208 89,208 0 0 5,112 0 0 5,112 0 0 5,112 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0	35,106 19,947 RECAS 0 0 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,182 180,633 100,91,425 10	35,106 35,106 36,017 37,026	0 35,106 19,917 ENA 12 0 6/19 0 41,313 5,112 41,313 66,071 35,166 18,817 312,774 312,774 312,774 312,774 0 0 5,112 0 0 0 0 1,13 1,12 1,13 1,12 1,13	35,106 19,417 RIO 1,47 13 0 622 3.12,7,496 4,90 0 5.112 50,493 66,071 3.5,106 18,817 0 0 3.5,106 18,817 0 0 0 3.5,106 18,817 0 0 0 5,112 200 400 5,112 0 0 5,112 0 0 0 5,112 0 0 0 0 5,112 0 0 0 0 0 5,112 0 0 0 0 0 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0
BEGINNING CASH BALANCE Eadility Revenue. Case Volume Urgent Case Collections Ramp up Case Collections Sublease Rental TOTAL REVENUE ONE TIME CLOSUBE COSTS AP Pay down Wages & Reinted - Lay Off VARIABE CLOSUBE COSTS AP Pay down Wages & Reinted - Lay Off VARIABE CLOSUBE Variable Staffing A Variable Staffing	E P P F F F F B B B B H C C E E B J	3/27/20 Actual WE 3/27 124,168 0 0 29,175 9 9 9 9 9 9 9 9 9 9 9 9 9	4,920 1,447 1,	6,073	600 1,447 3,00 4/17 130,0/966 490 0 5,112 0 12,748 47,864 0 0 5,112 0 0 12,748 47,884 0 0 0 0 0 0 0 0 0 0 0 0 0	53,661 0 0 1,447 4/24 165,4996 0 0 5,5112 0 5,585(809 47,864 0 0 0 5,5112 200 490 0 5,112 0 0 5,112 0 0 0 5,112 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	86,342 0 1,34,4 5 5/1 5/1 147,24996 9 0 5,112 0 147,3496 0 0 5,112 23,932 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 3,151 1,711 VEE,K % 5/8 47,3996 47,3996 47,3996 490 0 5,112 0 17,089 3,0326 0 0 5,112 0 17,019 0 0 5,112 0 1,711 0 0 0 5,112 0 1,711 0 0 0 0 5,112 0 0 0 0 5,112 0 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0	0 6,301 3,431 CASH 7 VE 5/15 30,4296 0 0 5,112 0 21,870 0 21,870 0 0 5,112 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0	0 18,903 10,004 FLQA % % 5/22 8,4996 4,90 0 5,112 0 18,903 10,244 31,315 32,859 200 400 5,112 0 0 5,112 0 0 41,315 32,859 0 0 5,112 0 0 41,315 32,859 0 0 5,112 0 0 41,315 0 0 0 5,112 0 0 0 5,112 0 0 0 0 5,112 0 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	28,805 15,300 N FOF 9 9 -32,9996 490 0 5,112 4,500 56,348 -38,208 89,208 89,208 0 5,112 0 0 0 5,112 0 0 0 5,112 0 0 0 5,112 0 0 0 5,112 0 0 0 5,112 0 0 0 5,112 0 0 0 0 5,112 0 0 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0	35,106 19,947 RECAS 0 0 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,181 9,182 180,633 180,634 191,425 100 100,634 100,634 100,634 100,634 100,635	35,106 35,106 35,107	0 355,106 19,917 ENAS 12 0 12 0 0 13 13 13 5,112 41,313 66,071 312,774 312,774 312,774 312,774 0 0 0 0 0 1,133 1,12 1,13 1,12 1,13	35,106 19,417 RIO 1,4,7 13 0 625 3,312,7,426 4,90 0 5,112 50,493 66,071 -378,845 378,845 200 490 0 5,112 0 6,071 0 5,112 0 6,071 0 0 1,12 0 0 1,12 0 0 1,12 0 0 1,12 0 0 0 1,12 0 0 0 0 1,12 0 0 0 0 0 0 0 0 0 0 0 0 0
BEGINNING CASH BALANCE Eadlity. Revenue.	E F G FN / R E B B B H D C E B J C C C	3/27/20 Actual WE 3/27 124,168 0 0 29,175 94,993 0 0 29,175 94,993 0 0	4,920 1,447 1 WE 4/3 94,9996 490 0 5,112 47,864 0 22,125 3,229 5,112 0 42,422 47,864 0 0 42,422 47,864 0 0 42,422 47,864 0 0 42,422 47,864 0 0 47,864 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1	6,073	600 1,447 3 WE 4/17 130,0/996 490 0 5,112 0 12,748 47,864 0 0 0 0 0 0 0 0 0 0 0 0 0	53,661 0 0 1,447 4/24 165,4996 490 0 5,112 147,844 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0	86,342 0 1,34,4 5 5/1 147,4996 90 0 5,112 0 5,112 0 5,112 0 5,112 0 147,335 0 0 0 0 0 0 0 0 0 0 0 5,112 0 0 0 0 0 0 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 3,151 1,711 VEELK %E 5/8 47,53956 47,53956 490 0 5,112 0 17,009 30,326 0 0 5,112 0 0 5,112 0 0 0 5,112 0 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0	0 6,301 2,421 7 5/15 0 3,0,5,096 6,301 0 0 0 5,112 0 2,1,870 0 0 0 0 0 0 0 0 0 0 0 0 0	18,903 19,924 FLQA % 5/22 8,4996 490 0 5,112 18,903 18,903 18,903 18,903 0 41,315 32,859 32,859 0 0 0 0 0 0 0 0 0 0 0 0 0	0 28,805 15,300 N FOF 9 9 0 0 0 5,112 4,590 56,348 28,805 15,390 0 56,348 89,208 89,208 15,300 0 0 5,112 0 0 0 0 5,112 0 0 0 0 5,112 0 0 0 0 0 0 0 0 5,112 0 0 0 0 0 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0	22.125 3.200 490 22.125 3.200 490 0 9.181 91.425	0 35,106 18,817 ST 54 WE 0 1,180,6996 0 27,542 27,542 27,542 66,071 -460,071 -460,071 -460,071 -460,071 0 0 0 0 0 0 0 0 0 0 0 27,542 -490 0 0 0 0 0 27,542 -490 0 0 0 27,542 -490 0 0 27,542 -490 0 0 27,542 -490 0 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 0 27,542 -490 0 246,071 -400 0 0 0 0 246,071 -90 0 0 0 0 0 246,071 -90 0 0 0 0 246,071 -90 0 0 0 0 0 0 0 0 0 0 0 0 0	0 35,106 19,817 ENA 0 12 0 12 0 12 0 0 41,313 5,112 41,313 66,071 -266,071 -312,774 200 490 0 0 5,112 0 0 0 0 0 133,106 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 0 0 133,112 133,112 134,133 134,133 135,112 134,133 135,112 135,1	35,106 19,817 INO 14,47 13 0 6/26 -312,7496 -31
BEGINNING CASH BALANCE Eadilly: Revenue. Case Volume Urgent Case Collections Ramp up Case Collections Sublease Rental TOTAL REVENUE ONE TIME CLOSURE COSTS AP Pay down Wages & Related - Lay Off VARIABLE COSTS Variable Staffing Variable Staf	E F G FN / R E B B B H D C E B J C C C	3/27/20 Actual WE 3/27 124,168 0 0 29,175 0 0 0 -29,175 94,993 0 0 0 -29,175 94,993	4,920 1,447 1,447 4/3 94,9595 94,9595 0 0 5,112 0 1422422 47,864 0 0 22,125 3,229 5,112 0 242,422 47,864 0 0 0 5,441 100,434	6,073	600 1,447 3 WE 4/17 130,0,966 0 0 5,112 0 12,748 47,864 0 0 5,112 0 0 12,748 47,864 0 0 5,112 0 0 12,748 135,116 15,192	53,661 0 0 1,447 4/24 165,4906 0 5,112 0 5,365/809 47,864 0 0 0 5,112 200 490 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	86,342 0 1,3,4,4 5 WE 5/1 147,24996 490 0 5,112 0 147,24996 490 0 5,112 0 147,24996 0 0 0 147,24996 0 0 0 0 0 0 0 0 0 0 0 0 0	0 3,151 1,711 VEE,K 6 0 47,3996 47,3996 47,3996 47,3996 0 0 0 0 0 17,089 0 0 0 0 0 0 0 0 0 0 0 0 0	0 6,301 2,431 7 WE 5/15 30,5208 490 0 5,112 0 21,870 8,455 0 0 5,112 0 0 21,870 0 21,870 0 0 21,870 0 0 0 21,870 0 0 0 0 0 0 0 0 0 0 0 0 0	18,903 10,024 FLQAX %VE 5/22 8,4996 6,4990 0 5,112 0 18,903 10,204 0 5,112 0 18,903 10,204 0 0 5,112 0 18,903 10,204 0 0 5,112 0 0 18,903 0 0 5,112 0 0 18,903 0 0 0 5,112 0 0 18,903 0 0 0 0 1,125 0 0 0 0 0 1,125 0 0 0 0 0 0 0 0 0 0 0 0 0	28,805 15,300 N FOF 9 9 22,5/29 -32,5/996 -32,5/996 -32,5/996 -32,5/996 -32,5/996 -3,112 -5,6,348 -89,208 -39,208	200 18,917 200 19,1425 100 0 0 0 0 0 0 0 0 0 0 0 0	0 35,106 18,817 ST 54 0 110,612 ST 54 0 27,542 5,112 27,542 66,071 246,703 246,703 1 0 1 0 	0 35,106 19,917 ENAS 12 0 6/19 0 4,1313 66,071 312,774 200 490 0 0 5,112 200 490 0 0 5,112 0 0 0 1,131 66,071 0 0 0 0 0 1,131 0 0 0 1,131 0 0 0 1,131 0 0 0 1,131 0 0 0 1,131 0 0 0 1,131 0 0 0 1,131 0 0 0 1,131 0 0 0 1,131 0 0 0 1,131 0 0 0 1,131 0 0 0 1,131 0 0 0 1,131 0 0 0 1,131 0 0 0 1,131 0 0 0 1,131 0 0 0 1,131 0 0 0 0 1,131 0 0 0 0 1,132 0 0 0 0 1,131 0 0 0 0 1,112 0 0 0 0 0 0 1,112 0 0 0 0 0 0 0 0 0 0 0 0 0	0 35,106 19,817 10,114,7 13,7 14,7 13,7 14,7 13,7 14,7 1
BEGINNING CASH BALANCE Eadlity. Revenue.	E F G FN / R E B B B H D C E B J C C C	3/27/20 Actual WE 3/27 124,168 0 0 29,175 94,993 0 0 29,175 94,993 0 0	4,920 1,447 1 WE 4/3 94,9996 490 0 5,112 47,864 0 22,125 3,229 5,112 0 42,422 47,864 0 0 42,422 47,864 0 0 42,422 47,864 0 0 42,422 47,864 0 0 47,864 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1	6,073	600 1,447 3 WE 4/17 130,0/996 490 0 5,112 0 12,748 47,864 0 0 0 0 0 0 0 0 0 0 0 0 0	53,661 0 0 1,447 4/24 165,4996 490 0 5,112 147,844 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0	86,342	0 3,151 1,711 VEELX %E 5/8 47,5096 490 0 5,112 1,7,009 30,326 0 1,7,009 30,326 0 0 1,7,009 30,5112 0 0 0 1,7,009 1,7,009 0 0 0 0 0 0 0 0 0 0 0 0 0	0 6,301 2,421 7 5/15 0 3,0,5,096 6,301 0 0 0 5,112 0 2,1,870 0 0 0 0 0 0 0 0 0 0 0 0 0	18,903 19,924 FLQA % 5/22 8,4996 490 0 5,112 18,903 18,903 18,903 18,903 0 41,315 32,859 32,859 0 0 0 0 0 0 0 0 0 0 0 0 0	0 28,805 15,300 N FOF 9 9 0 0 0 5,112 4,590 56,348 28,805 15,390 0 56,348 89,208 89,208 15,300 0 0 5,112 0 0 0 0 5,112 0 0 0 0 5,112 0 0 0 0 0 0 0 0 5,112 0 0 0 0 0 0 0 0 5,112 0 0 0 0 0 0 0 0 0 0 0 0 0	22.125 3.200 490 22.125 3.200 490 0 9.181 91.425	0 35,106 18,817 ST 54 WE 0 1,180,6996 0 27,542 27,542 27,542 66,071 -460,071 -460,071 -460,071 -460,071 0 0 0 0 0 0 0 0 0 0 0 27,542 -490 0 0 0 0 0 27,542 -490 0 0 0 27,542 -490 0 0 27,542 -490 0 0 27,542 -490 0 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 27,542 -490 0 0 27,542 -490 0 246,071 -400 0 0 0 0 246,071 -90 0 0 0 0 0 246,071 -90 0 0 0 0 246,071 -90 0 0 0 0 0 0 0 0 0 0 0 0 0	0 35,106 19,817 ENA 0 12 0 12 0 12 0 0 41,313 5,112 41,313 66,071 -266,071 -312,774 200 490 0 0 5,112 0 0 0 0 0 133,106 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 133,106 0 0 0 0 0 133,112 133,112 134,133 134,133 135,112 134,133 135,112 135,1	35,106 19,817 INO 14,47 13 0 6/26 -312,7496 -31

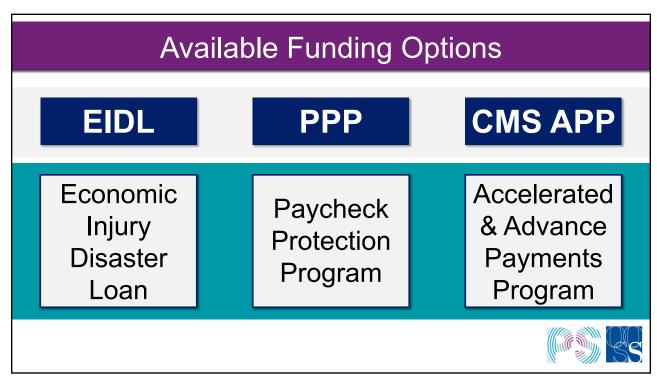


PROGRESSIVE SURGICAL SOLUTIONS A DIVISION OF SOM CONSULTING

Starting week ending :		3/27/20					13 V	NEEK	CASH	FLOV	V FOR	ECAS	T SC	ENAR	IO 2
	FN / Ref.	Actual WE 3/27	1 WE 4/3	2 WE 4/10	3 WE 4/17	4 WE 4/24	5 WE 5/1	6 WE 5/8	7 WE 5/15	8 WE 5/22	9 WE 5/29	10 WE 6/5	11 WE 6/12	12 WE 6/19	13 WE 6/26
BEGINNING CASH BALANCE		124,168	94,993	127,671	162,426	202,654	189,821	117,146	105,249	88,491	52,289	1,052	-63,135	-124,094	-185,052
Facility Revenue															
> Case Volume	в		0	0	0	0	0	7	14	42	64	78	78	78	78
> Urgent Case Collections	в		0	0	0	0	0	0	0	0	0	0	0	0	0
> Ramp up Case Collections	в		0	0	0	0	0	0	0	0	4,590	9,181	27,542	41,313	50,493
> Sublease Rental															
TOTAL REVENUE		0	0	0	0	0	0	0	0	0	4,590	9,181	27,542	41,313	50,493
ONE TIME CLOSURE COSTS															
> A/P Pay down	D		4.920	6.073	600	53.661	86.342	0	0	0	0	0	0	0	0
> Wages & Related - Lay Off	E	29.175				,									
VARIABLE COSTS															
> Variable Staffing	E		0	0	0	0	0	3.151	6.301	18,903	28.805	35,106	35,106	35,106	35,106
> Variable Supply Costs	в		0	0	0	0	0	1,711	3.421	10,264	15,396	18.817	18,817	18,817	18,817
EIXED COSTS								· · ·		., .	.,	.,.	.,.	.,	
> Contracted Services	F		1,447	1.447	1.447	1,447	1.447	1,447	1.447	1.447	1.447	1,447	1.447	1.447	1,447
> Capital Expenditures	G		0	0	0	0	0	0	0	0	.,	0	0	.,	0
> General Taxes / Property Taxes	-		558	558	558	558	558	558	558	558	558	558	558	558	558
> Insurance (General, D&O, Other)			244	244	244	244	244	244	244	244	244	244	244	244	244
> Payroll, including ER tax and benefits	E		4.096	4.096	4.096	4 096	4 096	4.096	4 096	4.096	4.096	4.096	4.096	4.096	4.096
> Professional Fees	-		200	200	200	200	200	200	200	200	200	200	200	200	200
> Other (Repairs, Supplies, etc)			490	490	490	490	490	490	490	490	490	490	490	490	490
Rent															
> Utilities			3.229	0	0	0	3.229	0	0	0	0	3.229	0	0	0
> Debt service payments	н		0,220	Ű	Ū		0,220		Ū	Ŭ		0,220	Ū	Ű	Ű
OTHER															
Prior Period Distributions			0	0	0	0	0	0	0	0	0	0	0	0	0
						-	-		-						
TOTAL CASH DISBURSEMENTS		29,175	15,185	13,109	7,636	60,696	96,607	11,897	16,758	36,203	51,236	64,188	60,959	60,959	60,959
SOURCES OF CASH															
Accounts Receivable Collections	C	0	47,864	47,864	47,864	47,864	23,932	0	0	0	0	0	0	0	0
 Capital contributions from Owners 		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Loans, LOC, PPP	J	0	0	0	0	0	0	0	0	0	0	0	0	0	0
NET CASH FLOW		-29,175	32,679	34,755	40,228	-12,833	-72,675	-11,897	-16,758	-36,203	-51,236	-64,188	-60,959	-60,959	-60,959
ENDING CASH BALANCE		94,993	127,671	162,426	202,654	189,821	117,146	105,249	88,491	52,289	1,052	-63,135	-124,094	-185,052	-246,011
Total Funding Requirements		0	0	0	0	0	0	0	0	0	0	63,135	124.094	185.052	246.011

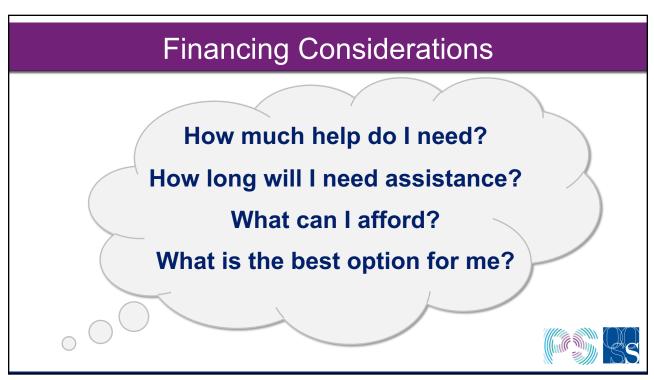
SAMPLE ASC 13 WEEK CASH FLOW FORECAST (SCENARIO 2)

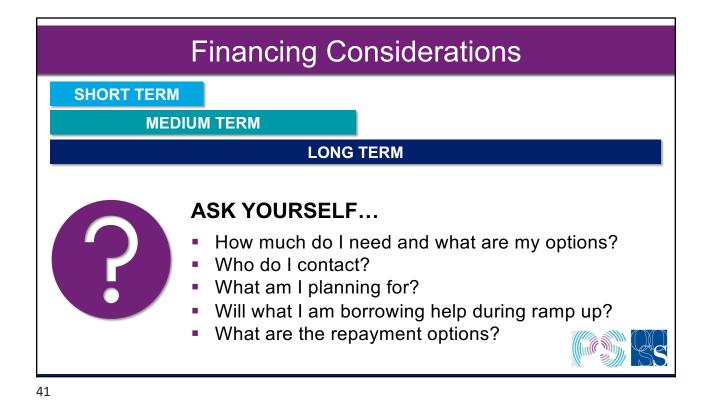
	FN / Ref.														
	в		0	0	0	0	0	7	14	42	64	78	78	78	78
	B		0 0	0	0	0	0	0 0	0	0	0 4,590	0 9,181	0 27,542	0 41,313	0 50,493
			0	0	0	0	0	0	0	0	4,590	9,181	27,542	41,313	50,493
	D E	29,175	4,920	6,073	600	53,661	86,342	0	0	0	0	0	0	0	0
	E		0	0	0	0	0	3,151	6,301 3.421	18,903 10,264	28,805	35,106 18,817	35,106 18,817	35,106 18,817	35,106 18,817
Starting week ending :	F	3/27/20	1,447	1,447	1,447	1,447	1,347V	VEEK	CASH	FLQW	FOR	ECASI	- <mark>S</mark> CI	ENARI	O 2 ,447
	G FN /	Actual WE 3/27	1 0 WE 4/3	2 0 WE 4/10	3 0 WE 4/17	4 0 WE 4/24	5 0 WE 5/1	6 0 WE 5/8	7 0 WE 5/15	8 0 WE 5/22	9 0 WE 5/29	10 0 WE 6/5	11 0 WE 6/12	12 0 WE 6/19	13 0 WE 6/26
BEGINNING CASH BALANCE	Ref.	124,168	4,096 94,993	4,096	4,096	4,096 202,654	4,096	4,096	4,096 105,249	4.096 88,491	4,096 52,289	4,096 1,052	4,096 -63,135	4.096	4,096
Facility Revenue > Case Volume	B		490	490	490	490	490	490	490	490 42	490 64	490	490	490	490
 > Urgent Case Collections > Ramp up Case Collections > Sublease Rental 	B B H		0	0	0	0	0	0	0	0	0 4,590	0 9,181	0 27,542	0 41,313	0 50,493
TOTAL REVENUE ONE TIME CLOSURE COSTS		0	0	0	0	0	0	0	0	0	4,590	9,181	27,542	41,313	50,493
> A/P Pay down > Wages & Related - Lay Off	D E	29,175	15,185	13,109	7,636	60,696	96,607	11,897	16,75 8	36,203	51,236	64,188	60,95 9	60,95 9	60,95 9
VARIABLE COSTS > Variable Staffing	C E	0	47,864 0	47,864 0	47,864 0	47,864 0	23,932 0	0 3,151	0 6,301	0 18,903	0 28,805	0 35,106	0 35,106	0 35,106	0 35,106
Variable Supply Costs NET CASH FLOW	Bj	-29,175	0 32,679	0 34,755	40,228	-12,833	-72,675	1,7110	3,4210	-36,203	15,3960	18,8170 -64,188	18,8170 -60,959	18,8170 -60,959	18,8170 -60,959
ENDING CASH BALANCE		94,993	127,671	162,426	202,654	189,821	117,146	105,249	88,491	52,289	1,052	-63,135	-124,094	-185,052	-246,011
Total Funding Requirements		0	0	0	0	0	0	0	0	0	0	63,135	124,094	185,052	246,011
 Payroll, including ER tax and benefits Professional Fees Other (Repairs, Supplies, etc) 	E		4,096 200 490	4,096 200 490	4,096 200 490	4,096 200 490	4,096 200 490	4,096 200 490							
> Rent > Utilities > Debt service payments	н		3,229	0	o	o	3,229	0	0	o	o	3,229	0	0	0
OTHER Prior Period Distributions			0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CASH DISBURSEMENTS SOURCES OF CASH		29,175	15,185	13,109	7,636	60,696	96,607	11,897	16,758	36,203	51,236	64,188	60,959	60,959	60,959
Accounts Receivable Collections Capital contributions from Owners	С	0 0	47,864 0	47,864 0	47,864 0	47,864 0	23,932 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0
> Loans, LOC, PPP	J	0	0	0	0	0	0	0	0	0	0	0	0	0	0
NET CASH FLOW ENDING CASH BALANCE		-29,175 94,993	32,679 127,671	34,755 162,426	40,228 202,654	-12,833 189,821	-72,675 117,146	-11,897 105,249	-16,758 88,491	-36,203 52,289	-51,236 1,052	-64,188 -63,135	-60,959 -124,094	-60,959 -185,052	-60,959 -246,011
Total Funding Requirements		0	0	0	0	0	0	0	0	0	0	63,135	124,094	185,052	246.011

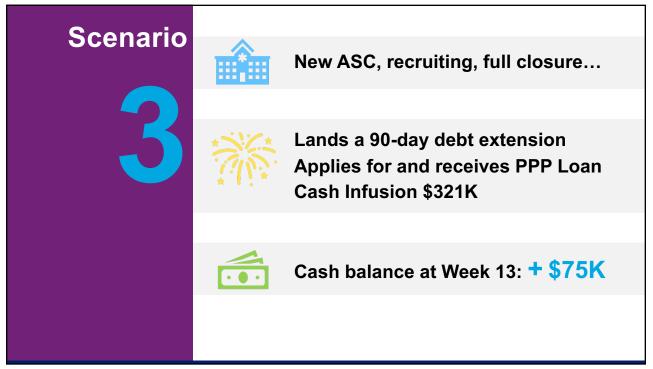


4/2/20

	Funding Op	tions Comparis	5011
	EIDL	PPP	CMS APP
Lender	SBA	SBA approved bank	CMS
Loan Maximum	\$2M	\$10M	This is not a loan, it is an advance.
Interest Rate	3.75%	not to exceed 4%	N/A
Loan Term	Up to 30 years	10 years	Based on historical payments from CMS
First Payment Due Date	One year after loan origination date	At least 6 months after loan origination date	Recoupment starts 210 days after payment issuance
Funding Use	All expenses that cannot be met due to COVID	Payroll costs and related, rent and utiities	All operating expenses
Collateral	YES	NO	NO
Personal Guarantee	YES	NO	NO
Loan Forgiveness	No	Yes – for specific expenses	NO
Application Process	2-3 weeks	5-7 days - promised	7 days
Available Now	YES	April 3-10	Yes through your Medicare Carrier
Eligibility	Small Business (SBA definition)	<500 employees on 2/15/2020	CMS claims submitted w/in 180 days of application







Payment Protection Program Loan Example

1,326,907		
.,,	110,576	276,439
199,036	16,586	41,466
7,961	663	1,659
8,094	675	1,686
	-	
1,541,999	128,500	321,250
	7,961 8,094	7,961 663 8,094 675 -

43

Starting week ending :		3/27/20					13 V	VEEK	CASH	FLOW	/ FORI	ECAS	T SCI	ENARI	O 3
	FN / Ref.	Actual WE 3/27	1 WE 4/3	2 WE 4/10	3 WE 4/17	4 WE 4/24	5 WE 5/1	6 WE 5/8	7 WE 5/15	8 WE 5/22	9 WE 5/29	10 WE 6/5	11 WE 6/12	12 WE 6/19	13 WE 6/26
BEGINNING CASH BALANCE		124,168	94,993	127,671	162,426	523,904	511,071	438,396	426,499	409,741	373,538	322,302	258,115	197,156	136,19
Facility Revenue															
Case Volume	в		0	0	0	0	0	7	14	42	64	78	78	78	7
> Urgent Case Collections	в		0	0	0	0	0	0	0	0	0	0	0	0	
Ramp up Case Collections	в		0	0	0	0	0	0	0	0	4,590	9,181	27,542	41,313	50,49
Sublease Rental															
TOTAL REVENUE		0	0	0	0	0	0	0	0	0	4,590	9,181	27,542	41,313	50,49
ONE TIME CLOSURE COSTS															
> A/P Pay down	D		4,920	6,073	600	53,661	86,342	0	0	0	0	0	0	0	
› Wages & Related - Lay Off	E	29,175													
VARIABLE COSTS															
› Variable Staffing	E		0	0	0	0	0	3,151	6,301	18,903	28,805	35,106	35,106	35,106	35,10
› Variable Supply Costs	в		0	0	0	0	0	1,711	3,421	10,264	15,396	18,817	18,817	18,817	18,81
EIXED COSTS															
> Contracted Services	F		1,447	1,447	1,447	1,447	1,447	1,447	1,447	1,447	1,447	1,447	1,447	1,447	1,44
 Capital Expenditures 	G		0	0	0	0	0	0	0	0	0	0	0	0	
> General Taxes / Property Taxes			558	558	558	558	558	558	558	558	558	558	558	558	55
> Insurance (General, D&O, Other)			244	244	244	244	244	244	244	244	244	244	244	244	24
> Payroll, including ER tax and benefits	E		4,096	4,096	4,096	4,096	4,096	4,096	4,096	4,096	4,096	4,096	4,096	4,096	4,09
> Professional Fees			200	200	200	200	200	200	200	200	200	200	200	200	20
> Other (Repairs, Supplies, etc)			490	490	490	490	490	490	490	490	490	490	490	490	49
> Rent													0	0	
> Utilities			3,229	0	0	0	3,229	0	0	0	0	3,229	0	0	
> Debt service payments	н														
OTHER															
> Prior Period Distributions			0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL CASH DISBURSEMENTS		29.175	15,185	13,109	7,636	60,696	96,607	11,897	16,758	36,203	51,236	64,188	60,959	60,959	60,95
SOURCES OF CASH															
Accounts Receivable Collections	c	0	47,864	47,864	47,864	47.864	23,932	0	0	0	0	0	0	0	
Capital contributions from Owners	-	0	0	0	0	0	20,002	0	0	0	0	0	0	0	
> Loans, LOC, PPP	J	0	0	0	321,250	0	0	0	0	0	0	0	0	0	
NET CASH FLOW		-29,175	32,679	34,755	361,478	-12,833	-72,675	-11,897	-16,758	-36,203	-51,236	-64,188	-60,959	-60,959	-60,95
ENDING CASH BALANCE		94,993	127,671	162,426	523,904	511,071	438,396	426,499	409,741	373,538	322,302	258,115	197,156	136,197	75.23

SAMPLE ASC 3 WEEK CASH FLOW FORECAST (SCENARIO 3

	Ref.														
	в		0	0	0	0	0	7	14	42	64	78	78	78	78
	B		0	0	0	0	0	0	0	0	0 4,590	0 9,181	0 27,542	0 41,313	0 50,493
	в		0	0	0			0	U	0	4,590	9,161	27,542	41,313	50,493
			0	0	0	0	0	0	0	0	4,590	9,181	27,542	41,313	50,493
	D E	29,175	4,920	6,073	600	53,661	86,342	0	0	0	0	0	0	0	0
	Е		0	0	0	0	0	3,151	6,301	18,903	28,805	35,106	35,106	35,106	35,106
	8		0	0	ô	ô	12 V			EL OVA	15,390	ECAST		ENARI	^{18,817}
Starting week ending :	F	3/27/20	1,447	1,447	1,447	1,447			CASH				1,447	1,447	1,447
	G FN /	Actual WE 3/27	1 0 WE 4/3	2 0 WE 4/10	3 0 WE 4/17	4 0 WE 4/24	5 0 WE 5/1	6 0 WE 5/8	7 0 WE 5/15	8 0 WE 5/22	9 0 WE 5/29	10 0 WE 6/5	11 0 WE 6/12	12 0 WE 6/19	13 0 WE 6/26
BEGINNING CASH BALANCE	Ref. E	124,168	94.096	124,096	164,996	524,096	514,096	434.996	424.096	404,096	374,096	324,996	254,096	194,096	134,096
Facility Revenue		124,100	941993	1277071	102/420	5231804	511/071	4301390	420,499	409/741	3731338	322 <u>3</u> 502	2001110	197750	130,197
> Case Volume	ę		490	490	490	490	490	490	490	490	490	498	490	490	490
> Urgent Case Collections	В		0	0	0	0	0	0	0	0	0	0	0	0	0
> Ramp up Case Collections	B H		0	0	0	0	0	0	0	0	4,590	9,181	27,542	41,313	50,493
 Sublease Rental TOTAL REVENUE 		0	0	0	0	0	0	0	0	0	4,590	9,181	27,542	41,313	50,493
ONE TIME CLOSURE COSTS		0										0,101		11,010	
> A/P Pay down	D		15,985	19,909	7,636	60,696	96,607	11,897	16,758	36,203	51,236	64,188	60,959	60,959	60,959
> Wages & Related - Lay Off	E	29,175	,	,	.,			.,					,	,	
VARIABLE COSTS	с	0	47,864	47,864	47,864	47,864	23,932	0	0	0	0	0	0	0	0
> Variable Staffing	E		0	0	0	0	0	3,151	6,301	18,903	28,805	35,106	35,106	35,106	35,106
> Variable Supply Costs	5	0	6	8	321,250	6	0	1,710	3,420	^{10,264} 0	15,396	^{18,81} 0	^{18,81} 0	^{18,81} õ	^{18,81} 0
NET CASH FLOW		-29,175	32,679	34,755	361,478	-12,833	-72,675	-11,897	-16,758	-36,203	-51,236	-64,188	-60,959	-60,959	-60,959
ENDING CASH BALANCE		94,993	127,671	162,426	523,904	511,071	438,396	426,499	409,741	373,538	322,302	258,115	197,156	136,197	75,239
Total Funding Requirements		0	0	0	0	0	0	0	0	0	0	0	0	0	0
> Payroll, including ER tax and benefits	E		4,096	4,096	4,096	4,096	4,096	4,096	4,090	4,096	4,096	4,096	4,096	4,096	4,096
> Professional Fees			200 490	200	200	200	200	200	200	200 490	200 490	200	200	200	200
 Other (Repairs, Supplies, etc) Rent 			490	490	490	490	490	490	490	490	490	490	490 0	490 0	490 0
> Utilities			3,229	0	0	0	3.229	0	0	0	0	3,229	0	0	0
> Debt service payments	н		0,220	0	0	Ū	0,2.2.0	Ū	0	0	0	0,4.4.0	0	0	0
OTHER															
> Prior Period Distributions			0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CASH DISBURSEMENTS		29,175	15,185	13,109	7,636	60,696	96,607	11,897	16,758	36,203	51,236	64,188	60,959	60,959	60,959
SOURCES OF CASH		0	47,864	47,864	47,864	47,864	23,932	0	0	0	0	0	0	0	0
SOURCES OF CASH Accounts Receivable Collections	С	0					0	0	0	0	0	0	0	0	0
	С	0	0	0	0	0	0	0	0						
Accounts Receivable Collections	C			0 0	0 321,250	0	0	0		0	0	0	0	0	0
 Accounts Receivable Collections Capital contributions from Owners 		0	0												-60,959
Accounts Receivable Collections Capital contributions from Owners Loans, LOC, PPP		0	0	0	321,250	0	0	0	0	0	0	0	0	0	

Resources

Progressive Surgical Solutions, a division of BSM Consulting www.progressivesurgicalsolutions.com/

OOSS

www.ooss.org

ASC Nurse Manager Facebook Group

https://www.facebook.com/groups/ascmanagers/

Progressive eSupport

FN /

https://progressivesurgicalsolutions.com/esupport/

ASC Association and State Associations



4/2/20

